

Council Meeting of  
June 2, 2009

PUBLIC HEARING

Honorable Mayor and Members  
Of the City Council  
City Hall  
Torrance, California

Members of the Council:

**SUBJECT: Finance-User Fees Hearing**

**RECOMMENDATION**

Recommendation of the Finance Director that Your Honorable Body conduct a public hearing to adopt the attached RESOLUTION authorizing the actions setting user fees indexed to the Consumer Price Index for Urban Wage Earners & Clerical Workers (CPI-W) May to May for certain services of the Community Development, Community Services, General Services, Fire and Police departments.

**FUNDING**

Not Applicable.

**BACKGROUND/ANALYSIS**

User fees charged to our community allow the City to recover some of the cost of providing the service. The services provided are discretionary by the user and the goal, where practical, is to offset the cost of providing the service. The current cost recovery rate for these services is about 66%. The last time the City conducted a City-wide user fee study was back in May 2003.

A fee study is conducted to document the "cost" associated with providing the service. In general under state law, the government entity can only "recover" costs that are associated with providing the service. The City provides various services to the community. Some services are cost reimbursable from the specific individuals who use the service. An example of charges for service are building permits, conditional use permits, engineering permits, library fees, etc.

In November 2008, the City hired an independent consultant "MGT" to perform a City-wide fee study. MGT was contracted to identify the "charges for service" type fees by department and to document the cost in providing the service. The City Clerk, Finance, Library and Airport departments were excluded from the fee study.

The airport's rates were excluded because of the comprehensive review performed in 2003. Because the airport is an enterprise fund whose rates are established by the value of service rendered and competitive market, a survey was performed (see attached fee study) to compare current rates and it was concluded that the existing rates were within an acceptable market range. The remaining departments' revenue base was considered immaterial in the aggregate and because they were indexed to the CPI they were not reviewed. MGT, along with the Finance Department, worked with each department to bring a finished product forward. The fee study has not only identified fees where the recovery rate can be increased but also fees based on the study that exceed the cost of providing the service.

Revenue producing enterprise funds rates were also examined. Enterprise fund revenues are services that do not require a fee study as the price is established by either industry standards and/or the competitive market. Examples of enterprise fund revenues are the Cultural Arts Center Rental rates, rental rates for the use of the James Armstrong Theatre, Recreation Center, Meeting Hall, Japanese Garden, Garden Room, West Annex Commission Room and the Library Meeting Room. The Community Service rates are rates that are charged for use of City facilities such as picnic reservations, pool reservations field reservations, gym reservations and classes and programs. The Community Service fees are primarily established by program needs, participation and market conditions.

A copy of the fee study report and its results is included as Attachment A. The fee study identified areas where the current fee that was being charged was below the targeted recovery rate. The following is a summary by department of the fees studied and their recovery rates:

Departments	Current Fee	Maximum Cost	Department Recommendation	Current Recovery Rate	Department Recovery Rate
Community Development:					
Engineering	\$4,525	\$8,997	\$5,252	n/a*	n/a
Planning	47,890	111,870	72,993	36%	61%
Plan Checking	37,635	63,567	50,538	41%	58%
GIS	533	985	985	n/a*	100%
Building and Safety	178,233	168,272	168,272	n/a*	100%
Fire:					
Fire Prevention	26,448	52,651	39,132	60%	86%
Fire-Operations	0	366	360	0%	81%
Fire Haz Materials	2,315	8,581	5,306	70%	92%
Police:					
Police Administration	1,329	1,619	1,474	77%	78%
Animal Control	156	937	264	34%	39%
Total	\$305,744	\$426,561	\$351,831	n/a	n/a

\*n/a -volume is variable

The fee study as reported in the consultant's report was primarily based on cost of providing the service. After receiving the consultant's report, staff attempted to do an informal survey to match the City of Torrance's fees to that of other cities. Staff experienced difficulty in matching the fees due to an array of issues such as (1) terminology differences; (2) comingling of services; (3) staffing levels and rate variances etc. The informal survey has been included in this report for informational purposes only as attachment B.

With respect to enterprise fund rates, the consultant along with the Finance Department's staff met with staff of the Community Services Department and General Services Department to review the current fee structure. Upon reviewing the existing fee structure the two aforementioned departments identified certain new fees that needed to be added and those which needed to be revised.

A comprehensive list of the proposed fee and rate adjustments and the annual incremental projected increase in revenues is provided in attachment C. The projected net annual increase in revenues as a result of the fee study in the aggregate by department/division is as follow:

<b>Community Development:</b>	<b>Additional Revenue Generated by Fee Recommendation</b>
Engineering	n/a*
Planning	\$274,788
Plan Check	\$30,437
GIS	n/a*
Building and Safety	n/a*
Fire:	
Fire Prevention	\$370,133
Fire Hazardous Materials	\$177,354
Police:	
Police Administration	\$8,966
Animal Control	\$6,854
General Services:	
Cultural Arts Center	\$387,036
Community Services:	
Parks & Recreation	\$177,000
<b>Total</b>	<b>\$1,432,568</b>

\*n/a -volume is variable

Staff is recommending that your Honorable Body approve the RESOLUTION authorizing the actions setting user fees effective July 1, 2009

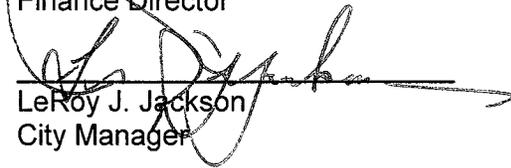
Respectfully submitted,

ERIC E. TSAO  
FINANCE DIRECTOR

By:   
Kenneth Flewellyn  
Assistant Finance Director

CONCUR:

  
Eric E. Tsao  
Finance Director

  
LeRoy J. Jackson  
City Manager

Attachments:

- A. Fee Study Report
- B. Survey
- C. Comprehensive fee/rate list
- D. Resolution



May 27, 2009

Mr. Kenneth A Flewellyn  
Asst. Finance Director  
City of Torrance  
3031 Torrance Blvd.  
Torrance, CA 90503

MGT of America, Inc. (MGT) is pleased to deliver this report on the City of Torrance's user fee services. The study included the following divisions: planning, engineering (plan checking and inspection), building and safety, police (operations and animal control), fire (prevention, hazardous materials, emergency medical services), airport, and parks and recreation.

Our goal in this study was to document the full cost of providing the City's user fee services, without consideration of what the City Council might eventually approve. Our contract did not include fee recovery recommendations. However, as providers of scores of fee studies throughout the state we have offered our suggestions in fee recovery levels to the various City departments, and these suggestions are imbedded in the various report sections.

The study had three primary objectives:

1. Determine the full costs of providing both current and potential user fee services,
2. Create a fee schedule that is compliant with current legislation, and
3. Create an operationally efficient and customer-oriented fee schedule.

We believe these objectives have been met, and the results are discussed and displayed in the report.

Our staff time-based cost calculation methodology will also be advantageous to the City in terms of future revenue forecasting and staffing requirements. We are, of course, in the midst of a significantly adverse national, state, and local financial situation, and the information contained in this report will hopefully assist the City in their planning endeavors.

We wish to thank City staff for their excellent cooperation and support in this project.

Very truly yours,



J. Bradley Burgess  
Senior Partner

## BACKGROUND

The classic definition of a user fee activity is that it is a service provided by a government agency that specifically benefits a particular class of individuals as opposed to the general population. This benefit can either be requested, or part of the regulatory or enforcement environment.

User fees have come to play an important role in local government finance. In addition to generating much needed revenue, it is a matter of simple fairness and equity. The underlying philosophy for fee setting is that those who generate a very specific cost of government should pay for that service, and not have it subsidized by the general citizenry. There are, of course, many shades of “gray” between the two polar extremes of full cost recovery and full cost subsidization, and these issues are also addressed in this report.

Specific legislation and legal rulings involving fee documentation includes:

- ❖ **Proposition 218:** The key user fee concept included in this Proposition - which added Article XIII C to the State constitution – is that a “fee” or “charge” may not exceed the cost of the service.
- ❖ **Attorney General Opinion 92-506:** This opinion specifically addressed development services and discussed the requirement for a “nexus” between costs and fees.
- ❖ **Government Code 66014:** This legislation specifically involves development fees and states “fees may not exceed the “estimated, reasonable cost” of providing the service for which the fee is charged. The key words *estimated* and *reasonable* establish the analytical boundaries. The Barrett v. city of Corona user fee case indicated that the courts will permit significant latitude in financial approaches, but there are limits to that latitude.

Legislation also provides that a government may charge the full cost (direct and indirect costs), but there is no requirement that a governmental jurisdiction must charge full costs. The only caveat is that that it may not charge more than full costs for a particular service. Each jurisdiction is free to set its fees within the above general legal scope. Legal issues aside, the practical impact of charging less than full cost is that the un-recaptured cost(s) do not disappear and the resultant subsidy must be made up from other revenue sources (taxes, fines and penalties, subventions, grants, etc).

At the conclusion of the fee study, the City Council will weigh the desirability of full cost recovery and cost-neutral service delivery, versus modified subsidization. Our experience is that governing bodies (city council, boards of supervisors) tend to accept full cost recovery for those activities where a person or organization is receiving a financial benefit (current or future), and will accept partial subsidization where the benefit is non-monetary or counter-productive. The former is exemplified by development services; the latter by recreational. Even within broad categories, however, there is room for micro-adjustment. Charging a fee for an activity that approaches the cost of the item purchased, i.e. a water heater fee, is self-defeating and counter productive. In these (few) instances it is better to accept the subsidy.

A cost-of-service study is, at its core, a determination of: (1) what are the user fee activities currently or potentially provided, (2) an analysis of how much each service costs, and (3) what are reasonable cost recovery levels. Note: in the sections that follow, when we speak of "costs" we are at all times referring to *Full Costs*. Full costs comprise both direct and indirect costs in which the latter includes all program, divisional, departmental, and citywide overhead layers.

Our analysis indicated that of the \$25 million associated with user fee activities, the City is recovering (pro forma, e.g. current fee levels X volume) \$11 million or a 45% recovery rate. There is a potential to increase the recovery to \$14.5 million, but this number is most assuredly on the high side do to numerous practical and scio-economic considerations discussed in the body of the report.

<u>DIVISION</u>	<u>Total Cost</u>	<u>(a) User Fee Costs</u>	<u>Pro Forma Current User Fee Revenue</u>	<u>(e) Max. Opportunity</u>
Planning - Code Enforcement	\$ 2,756,720	\$ 1,215,249	\$ 409,017	\$ 806,232
Building & Safety	\$ 3,213,968	\$ 3,213,968	\$ 2,939,725	\$ 3,213,968
Engineering				
Plan Checking	\$ 564,250	\$ 181,479	\$ 74,132	\$ 181,479
Inspection	\$ 1,430,965	\$ 437,106	\$ 218,504	\$ 437,106
Fire				
Prevention	\$ 2,119,532	\$ 1,477,261	\$ 887,408	\$ 1,477,261
Hazardous Materials	\$ 779,804	\$ 779,804	\$ 529,696	\$ 779,804
Emergency Medical Svc.	\$ 14,625,890	\$ 4,278,813	\$ 1,054,793	\$ 2,310,558
Suppression	\$ 25,488,435	\$ 130,626	\$ -	\$ 17,398
Police				
Operations - Jail - Records	\$ 71,570,406	\$ 900,086	\$ 626,275	\$ 900,086
Animal Control	\$ 516,945	\$ 166,609	\$ 47,590	(d) \$ 119,019
Cultural Arts & Recreation				
Cultural Arts	\$ 2,853,812	\$ 2,480,950	\$ 1,289,610	(f) \$ 1,300,000
Recreation	\$ 9,434,719	\$ 9,434,719	\$ 2,979,430	(f) \$ 3,000,000
Total		\$ 24,696,670	\$ 11,056,180	\$ 14,542,911

(a) Total cost includes all overhead costs

(b) Reflects maximum realistic recovery after assumed discounts

(c) Reflects maximum recovery at direct cost level

(d) Excludes Petdata license fees

(e) Based on current fee rates \* assumed volume; will not equal F/S

(f) Excludes G. F. transfer

(g) Plus another \$482,313 in potential increases to Water & CIP funds

The difference between current revenue and potential revenue as shown in this report is a combination of several factors:

- ❖ Introduction into this study of new fees not previously charged for.
- ❖ Use of a real-world number of “productive”, or workable hours versus the standard 2,080 total potential hours (see following sections for discussion).
- ❖ Currently applied subsidization factors (which may or may not be continued).

**We recommend that each fee be specifically and individually established based on a specific cost-recovery percentage. We also recommend that the City Council adopt a policy of full cost recovery, and that any adopted fee be established as a reduction of that level.**

#### METHODOLOGY:

There are several methods used to calculate user fees, the primary two being:

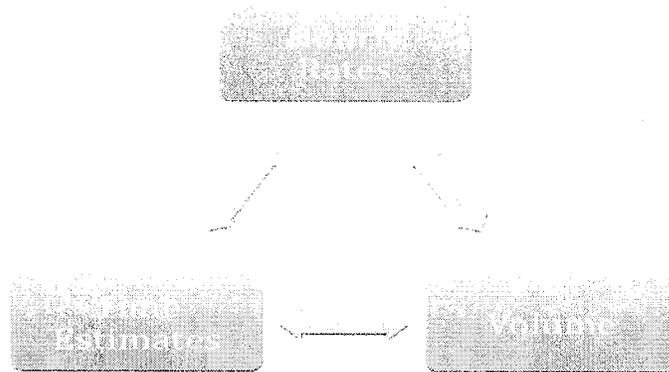
1. *Proportionate Cost.* In this method, the time to complete activities within a particular budget unit is divided by the total time available – then correlated to the number of units processed for that activity. For example, if 5% of a planning department’s time is spent on processing variances (time usually being determined by estimation) and the total cost of the department is \$1,000,000, then the variance component equals \$50,000. If the department processes fifteen variances, then the individual fee is \$3,333. The issue with this method is that it has to be re-calculated every year as unit volumes (and proportionate times) change...along with total departmental costs.
2. *Standard Cost.* In this method the average, or standardized cost, is determined and multiplied by a productive hourly rate. This not only has the benefit of continuity, but it can also be used to forecast required staffing workloads as volume changes. Two critical requirements of this approach are the proper development of the productive hourly rate, and the capturing of all fee and non-fee activities within any single budget unit.

MGT uses highly detailed calculations to produce standard costs as the most defensible, and practical, method. We conduct extensive, on-site interviews with our client’s staff both in the data gathering stage, and the review stage. All data is derived from the client’s sources. We do not use “industry standards” or examples from other studies. We use documented information, i.e. unit volume, where available, and best-estimates from client’s staff where data has not been collected. Our computer models provide cross-checking and validation of the estimates, i.e. estimated time to complete all services multiplied by unit volume must equal total net available time. The result of this documentation is an extremely high reliability factor, which is additionally correlated with our data base of fee services plus our consultant’s experience.

In our hundreds of studies - and our consultants first began analyzing user fees in 1983 - we have never had one study challenged due to the final fee calculation. Any and all public discussion has related to the cost recovery and/or subsidy levels.

***Readers of this report should understand that while the "standard-cost" approach yields a valid per-unit calculation, extrapolating those numbers into the larger spectrum of anticipated revenue in a fluctuating economy is problematic. We have attempted, with City staff's total involvement and support, to include Best-Estimate numbers (staffing and unit volume) into the equations.***

**Process Model:** MGT uses a proprietary computer model (**Full Spectrum Activity Analysis (FSA-2)**) to analyze fee for service (and non fee) activities. The model recognizes that there are three principal, linked components to the analysis: hourly rates, time-to-complete totals, and volume. The first two components determine the fee; the latter component assures accuracy via internally-produced balancing.



- ❖ The productive hourly rate is perhaps the most critical of the three components, and is developed by initially subtracting all non-work hours from a base number (generally 2,080 hours). Time deductions include vacations, holidays, sick time, plus training, internal and external meetings, internal administration, and any structured "non productive" time, i.e. public counter staffing. Many departments have an average "work-available" time total of 1,400 to 1,500 hours. The result is the productive, or net available, hours.

The second step in the rate calculation is the addition of all direct and indirect costs. Indirect costs include program level costs (materials and supplies, etc.), and indirect overhead (department and city-wide). Depending on the cost component, other non direct-budget costs (e.g. a specific computer system) may be included in this calculation, or the cost (fee-related but not specific to the hourly rate, e.g. a portion of the long range plan) may be included in a subsequent equation.

Dividing total costs by the net available hours produces the productive hourly rate. **FSA-2** produces both individual rates and rates for the entire budget section being analyzed.

- ❖ Time estimates. For each activity in the reviewed department – fee or non fee – we ask staff to identify staff time spent directly on each activity or task (intake, review, inspection, processing, staff report generation, etc). Specific tasks are developed for each department according to that specific department's work processes. It should be noted this effort is not a prelude to an efficiency study. We have found through experience that identifying and time-recording individual tasks the whole effort is more soundly developed.
- ❖ Volume. The total time expended for each fee or non-fee activity is multiplied by the actual or anticipated unit volume to develop total time expended within the year being studied. This number is correlated to the total net available time as defined in the net hourly calculation. The metric must balance for each individual and the department as a whole for the analysis to be finalized.

**FSA-2** is a series of linked schedules that begins with the development of the productive hourly rate and culminates in an Executive Summary schedule that displays service designation (fee or non-fee), volume, individual unit costs, current individual subsidy or overcharge, and program-level detail. Summarized fee activities are separated from non-fee activities. In between the Rate Calculation and the Summary schedule is the specific time-based analysis of work expended (minutes per activity) by each staff member involved in the service delivery. There is an embedded “count-down” clock that links cumulative work time multiplied by unit volumes and compares that number against individual and total net time available (per the productive hourly rate analysis). It is this level of detail that delivers the level of confidence that the fee calculations are correct.

## STUDY ANALYSIS

### A. Background

Before presenting the individual department section, we believe it is critical to place the results into the larger perspective of real-world user fee acceptability.

The starting point in this discussion is that while calculating the true cost of providing city services is the critical step in the process of establishing user fees, successful implementation of the fees requires political balance as well as fiscal balance. City decision-makers must consider the effects that establishing fees for services will have on the individuals purchasing those services, as well as the community as a whole. The following economic and policy issues help illustrate these considerations:

- ❖ Public sector agencies have a monopoly on providing certain services within its boundaries, such as development-related services. Other services such as recreation leagues and classes, however, may be provided by neighboring communities, and therefore demand for these services can be highly dependent on what else may be available at lower prices.
- ❖ Pricing services can encourage or discourage certain behaviors. Some examples of this would be to establish a low fee for a water heater permit to encourage homeowners to ensure their water heater is properly installed, or setting false alarm response fees on an incremental scale to discourage multiple false alarm calls.

- ❖ It may be a desired policy to establish fees at a level that permits lower income groups to participate in services that they might not otherwise be able to afford.
- ❖ A consideration of community-wide benefit versus specific benefit should be considered for certain services (e.g. teen after-school programs). Another example is code enforcement activities that benefit the community as a whole, but the service is driven by the individual or business owner that violates city code.
- ❖ Elasticity of demand is a factor in pricing certain city services where increasing the price of some services may result in a reduction of demand for those services, and vice versa.

Finally, it may be impractical to establish a cost recovery system for some services or the collection of fees may be costly and difficult to administer.

## **B. Results**

This engagement entailed analyzing the following areas: planning, engineering (plan checking and inspection), building and safety, police (operations and animal control), fire (prevention, hazardous materials, emergency medical services), airport, and parks and recreation. Common financial points in each section include:

- ✚ Unit volume - Established at the “most likely” level, given the current economic circumstances.
- ✚ Overhead - Each section includes proportionate departmental and city-wide determined overhead allocations (a flat 18.1% per the Finance Department).
- ✚ Special costs – Support costs from other city sections are added as appropriate. These costs are distributed to specific fees, or proportionately across the entire spectrum, as appropriate.

Please note that the identified user fee full cost determinations do not automatically represent full potential revenue due to previously mentioned uncollectability, legal limitations, or political reality.

1. **Development Review (Current Planning & Code Enforcement)** – These divisions are responsible for the orderly development of the City, and maintenance of municipal code regulations. The full cost of user fee services for both sections is \$1,215,248 and the pro forma revenue based on the current fee schedule is \$409,017, a 34% full cost recovery rate. Excluding code Enforcement, the Planning Divisions recovery rate is 42% of full costs.

Costs for the amortized value of the long range plan, and support from other city divisions have been added to the direct divisional cost structure. Costs of the Long Rang plan include the estimated total amount of the outside consultants and city staff time. The combined amount is amortized over ten years and a value of one third (1/3) cost recapture has been recommended by City staff. This amount has been further split between Planning and Building and Safety. (Note: the California Court of Appeals ruled in the Collier v. City and County of San Francisco decision

(June, 2007) that “ a municipality may, under its police powers, spend regulatory fee revenues for the purpose of legitimate regulation so long as those revenues do not exceed the reasonably necessary expense of the regulatory effort.”

*In our experience, most jurisdictions charge at the full cost recovery rate where the recipient of the service will be making a profit on the requested service. Generally, appeals to the city council or planning commission are heavily discounted. Some jurisdiction have increased the “discounted” appeals fee to a high value where the appeal has been denied.*

*Our experience with code enforcement activities is that where there is a desire to establish fees, the initial violation inspection is not charged for, and that only subsequent failed inspections are charged (at full cost recovery levels).*

We also identified \$35,315 to the RDA. The City may want to direct bill that entity for planning services.

(SEE EXHIBIT A FOR FEE DETAILS)

2. **Building & Safety** – This division is responsible for the plan checking and inspection of all new construction, and renovations occurring on private property, within the city limits. All activities within the division are user fee oriented, and total \$3,213,968 including citywide and department overhead, and a proportionate share of the long range costs.

In addition to the legislative requirements pertaining to user fees, the California Attorney General, in his Opinion 92-506, made particular reference to the fact that building and safety fees may not rely on tables not specifically linked (“nexus”) to a jurisdiction’s costs. Accordingly, we restructured the fee table to meet these requirements by:

- (a) Creating a new construction plan checking and inspection schedule based on the Division’s specific costs appropriate to specific ranges of construction valuation. The new table also includes costs for Mechanical/Electrical/Plumbing services previously located in separate tables. This inclusion is more customer-friendly, and is more efficient for City staff permit processing.
- (b) Costs for M/E/P’s and miscellaneous activities have also been calculated based on the time required to perform the plan checking and/or inspections.

Adoption of the full cost schedule will result in full cost recovery. Our analysis indicates that – based on revenue per activity data supplied by City staff - the Division has not previously been recovering full costs.

*Our experience is that jurisdictions adopt a full cost recovery position for building and safety fees, with the exception of certain fees, e.g. water heater inspection, where the cost of the service is disproportionate to the applicant’s request. In these situations a subsidy is acceptable to promote compliance.*

(SEE EXHIBIT B FOR FEE DETAILS)

**3. Engineering – Plan Checking and Inspection programs:**

- (a) *Plan Checking* – This section is responsible for assuring the plans submitted to the City for construction work involving private development in the public right of way is in conformance with all recognized engineering standards. The primary fee area has been based on a flat percentage of the submitted construction costs. Full user fee costs of this section total \$181,479 and are offset by \$74,132 in revenue.

Working with staff, we redesigned the fee schedule to reflect specific costs for each fee area. For the primary plan checking section, we established construction valuation ranges and equated specific time/cost to each range. Other fee areas were established on a flat-fee basis based on time-costs.

- (b) *Inspections* – This section is responsible for inspecting the construction work of private contractors in the public right of way. The section currently has a flat-fee based schedule.

Working with City staff, we restructured the fee schedule to more closely align the current service delivery environment.

Total user fee costs of the section are \$437,106, offset by revenues of \$218,504. It should be noted that there is an additional opportunity to increase the allocation of Inspection's staff in their support of both the Water Department and the Capital Improvements Projects. These funds are currently assessed by the hourly rates are currently low (unknowing subsidy).

*Our experience is that jurisdictions seek to recapture 100% of Engineering plan check and inspection costs.*

(SEE EXHIBITS C & D FOR FEE DETAILS)

**3. Fire Department** – This analysis includes the Fire Prevention, Hazardous Materials, and Emergency Medical Response programs, plus a component of Fire Suppression.

- (a) *Fire Prevention* – This section is responsible for fire code compliance plan checking and inspection for new construction within the city, plus the issuance of permit and inspection for municipal code-regulated businesses and activities. The Fire Prevention Bureau, with the active participation of the Fire Suppression Division, also performs routine fire inspections on non code-regulated businesses. Finally, the Bureau performs arson investigation and public education services (both non-fee)

Total costs of user fee activities are \$1,477,261 including all overhead costs; total pro forma revenue for the same activities totals \$887,408, for a recovery rate of 60% of full costs. All fees were established based on the time-cost required to perform the services.

We have added the required hours (and cost) to the calculation to reflect the routine inspections performed by the Suppression engine companies. Costs have been established at what the service would require if performed by a Fire prevention Officer, as opposed to a fully-staffed fire engine or truck.

*Our experience is that jurisdictions seek to recover 100% of fire prevention fee-for-service costs. Where practical, jurisdictions also attempt to recover for arson services, and the City has the appropriate hourly rate information to effect this.*

- (b) *Hazardous Materials* – The section is responsible for the plan checking, inspection, and permitting of hazardous materials located within the City limits. The section monitors required disclosures both above and below ground. All services of this section are fee related. Total costs of the section are \$779,804 including all overhead costs, offset by pro forma revenues of \$529,695, a 68% recovery rate.

Our experience is that jurisdictions seek to recover 100% of hazardous materials services.

- (c) *Emergency Medical Services* – the City of Torrance provides extensive emergency medical services to residents and businesses, including transport in City rescue trucks. Funding for the service is located in a separate fund and totals \$4,278,813 including citywide and Fire Department overhead costs. Pro forma revenues are \$1,054,793.

In calculating costs for the various response levels, we used the highly detailed data compiled by the Fire department. EMS responses entail both the rescue truck and another Suppression Division engine or truck. The latter analysis was performed in the Fire – Operations analysis and transferred to the “Total cost” tab in the EMS model. Revenues have been adjusted to reflect realistic collection rates and are noted in “call-out” boxes in the summary sheets. Full costs also do not include charges for specific medicines or equipment used during the response and charged for independently. The Revenue options for emergency medical and response services are limited by third-party payer policies, and the ability to collect from non-insured individuals.

*Generally speaking, jurisdictions seek to recover the maximum allowable and/or practical amounts.*

- (d) *Operations* – The Suppression division is charged with extinguishing fires. It also supports the emergency rescue division, and performs many of the “basic” routine fire inspections. We have added the rescue costs to the EMS study component. We have created two new Hazardous Materials response

fees for services performed by engine or truck crews, and the costs of same are included in this section. Any services required by the HazMat division would be additive to these fees.

Costs of the two new HazMat response fees total \$130,626. The Fire Department estimates that they would be able to realistically effect a \$17,398 recovery level. *Generally speaking, most jurisdictions attempt to recover full costs were practical for these services.*

(SEE EXHIBITS E, F& G FOR FEE DETAILS)

4. **Animal Control** – This division is responsible for assuring compliance with all animal control regulations within the City limits. They perform proactive animal control patrol, pick up stray and dead animals, respond to noise and potential danger complaints, and transport animals to the County shelter. They perform the animal licensing program, with the assistance of a private vendor.

User fee services total \$166,609, which is offset by \$47,590 in revenue. Note: this revenue does not include license fee revenue derived from the licensing efforts of the private vendor supporting this activity. Our study indicated that the licensing effort, including direct licensing efforts plus proportionate share of the benefits accruing from animal acquisition and delivery to the County, and proactive patrol – both of which are of direct benefit to the owners of licensed animals, is equal to the current \$40 licensing fee. The City currently reduces the licensing fee for altered animals, although from a practical standpoint the cost of this activity is equal to unlicensed animals.

*Our experience with this fee area is that jurisdictions attempt to recover as much as realistically practical. Animal Control fees are a perfect example of elastic pricing. If the fees are set to high, customers will just not respond and a social “good” may be thereby impaired.*

(SEE EXHIBITS H FOR FEE DETAILS)

5. **Police** – The Police Department is charged with maintaining order and providing physical protection to the citizens of the City. Only a very small portion of a police budget is user fee oriented, and these services are typically records or administrative –oriented. In addition to the more usual police fees, the City of Torrance operates a small lock-up facility, and this affords an opportunity to offset certain fixed costs.

We created two sets of analysis for the Police: Operations and Jail & Records. Data from both sections were combined into a special section of the later analysis.

The Jail facility affords the City an opportunity to generate revenue through direct booking fee receipts (cities without a jail are charged by counties for booking

their prisoners – although the cities do have the ability to seek reimbursement from those booked), and voluntary incarceration in the Torrance jail facility (instead of the Los Angeles Jail) for minor detention charges for payment of a fee.

Costs of the user fee activities is \$900,086, offset by revenues (maximum) of \$626,275. Note: the largest component of cost is the booking fee activity. Realistic potential revenue including discounted booking fee experience indicates a \$900,086 potential full cost recovery for all the references police user fee services. Note, the potential revenue also includes the full rate of the calculated per-day jail stay for weekend “voluntary staying” applicants. Due to competitive reasons, e.g. other cities charging less, the realistic rate may be significantly lower.

*Our experience is that jurisdictions attempt to charge full costs for police user fee services.*

(SEE EXHIBIT I FOR FEE DETAILS)

6. **Community Services** – The study reviewed the costs, revenues, and subsidies incurred in the Recreation and Cultural Arts divisions. The Library division was not analyzed as the opportunity for any meaningful fee increase is minimal; most fees are set to encourage compliance (book return), or to encourage use.

Leisure-type activities are traditionally set based on a combination of public “good” or socio-economic value structure, or competition. Most every leisure service is subsidized (from full cost), not infrequently to a major degree.

We did not analyze the City’s leisure services to the detail performed for the other departments for the following reasons:

- ⚡ Leisure and recreation programs may vary significantly from year to year, and even within the year. Defining the costs for a program that will likely cyclically change in composition is counter-productive.
- ⚡ Many leisure and recreation program fees are consciously set at a heavy subsidy level and no amount of definitive cost accounting will raise the subsidy intent of the policy-making group.

Our experience, borne out in the City of Torrance, is that community services management has a very good grasp of each program’s direct costs – in budgeting if not in actual tracking. What is generally missing is awareness of the varying levels of overhead or support costs. We recommend that the policy making group (in this case the City Council) establish a recovery goal based on the desired direct program, divisional, departmental, or full cost recovery including citywide overhead level. Our analysis provides this percentage information for each major program section and the information can be utilized in establishing goals at the direct program level.

The table for this section is fairly complicated since the two sections have cost and revenue accounts that must be re-allocated to the appropriate program elements. These accounts include the transfer from the general fund to supplement program revenue, and a cost distribution that includes both divisional and departmental support, plus the citywide overhead allocation. The Excel spreadsheet has been condensed for this presentation, but can be expanded using the “unhide” command to see the full distribution.

*Our experience is that leisure and recreation programs that benefit adults (but not necessarily seniors) are in the 70% full cost recovery range, classes about 50% recovery, and youth and seniors about one-third recovery. The City of Torrance programs seem to track these statistics.*

(SEE EXHIBIT J FOR FEE DETAILS)

7. **Airport** – Torrance is one of only a few municipalities in Southern California that operates a municipal airport. The airport generates revenue through a variety of sources, most of which are not City staff-time based, e.g. tie down fees, hangar rentals, fuel sales, etc.

In conversation with the Airport management, it was decided that we would perform a comparison of major fees to other Southern California airports: Santa Monica, Camarillo, Brown Field, and Brackett Field. This was done and the results presented in Exhibit I.

The Airport seems to be in the general range of its competitors. Generally speaking, airport fees for physical possession of space (tie-down spaces, hangars), are inelastic, e.g. prices would have to be uncomfortably high to deter acquisition of the particular good or service. The same rationale does not necessarily hold true for fuel pricing.

(SEE EXHIBIT K FOR FEE DETAILS)



Torrance  
 Planning  
 2008-09

Service Name	Current		Recommendations	
	Per Unit		Per Unit	
	Current Fee	Full Cost	Fee @ Policy Level	
Appeal	\$160	\$3,391	\$250	
Code Enf. - NPDES - 3rd inspection	\$0	\$432	\$432	
Code Enf. - Noise - 2nd inspection	\$0	\$432	\$432	
Code Enf. - Noise - 3rd inspection	\$0	\$432	\$432	
Code Enf. - NPDES - 2nd inspection	\$0	\$432	\$432	
Code Enf. - Property Maint - 2nd inspectio	\$0	\$720	\$432	
Code Enf. - Property Maint - 3rd inspectio	\$0	\$1,152	\$432	
Code Enf. - Signage - 2nd inspection	\$0	\$432	\$432	
Code Enf. - Signage - 3rd inspection	\$0	\$432	\$432	
Code Enf. - Zoning - 2nd inspection	\$0	\$504	\$432	
Code Enf. - Zoning - 3rd inspection+C20	\$0	\$720	\$432	
Carnival	\$163	\$264	\$163	
Conditional Use Permit	\$2,534	\$5,954	\$2,977	
CUP - Multiple Filing	\$1,181	\$2,201	\$1,181	
Development Permit (DVP)	\$1,955	\$5,681	\$2,841	
Division of Lot - (DIV)	\$1,417	\$2,108	\$1,417	
DVP - Multiple Filing	\$911	\$2,759	\$1,380	
Enviromental Assessment (EAS)	\$2,046	\$6,156	\$3,078	
Fence Height Exception	\$347	\$972	\$972	
General Plan Ammendment (GPA)	\$3,646	\$6,156	\$6,156	
GPA - Multiple Filing Fee	\$2,050	\$2,844	\$2,844	
Large Family Day Care permit	\$190	\$966	\$483	
Minor Development Permit	\$543	\$1,227	\$613	
Minor Hillside Exception	\$192	\$375	\$192	
Minor Mod of CUP,PRE,PCR,DVP	\$543	\$1,211	\$606	
Minor Use Permit	\$543	\$1,947	\$974	
Mod. Of CUP,PRE ,PCR,DVP -Mult. Filing	\$968	\$2,431	\$1,216	
Mod. Of CUP,PRE,PCR,DVP	\$2,076	\$4,487	\$2,243	
Non Residential trailer	\$223	\$613	\$307	
Notification Fee - City Council	\$316	\$416	\$416	*
Notification Fee - Planning Commis	\$174	\$315	\$315	*
Parking Lot Sales/Exceptions/Tents	\$204	\$284	\$204	
PCR - Multiple Filing	\$860	\$4,199	\$2,100	
Planned Dev - Multiple filing	\$1,367	\$4,532	\$2,266	
Planned Development	\$2,931	\$6,156	\$3,078	
Planning Commis. Review (PCR)	\$1,844	\$3,302	\$1,849	
Precise Plan of Develop (PRE)	\$2,016	\$7,196	\$3,598	
Satellite Dish	\$341	\$1,520	\$760	
Tentative Tract Map	\$1,861	\$2,301	\$1,861	
Time Extension	\$453	\$869	\$454	
Title Company info requests	\$195	\$406	\$203	
Validation (VAL)	\$3,023	\$5,681	\$5,681	
Variance (VAR)	\$4,152	\$6,224	\$6,224	
Waiver (WAV)	\$1,831	\$2,348	\$2,348	
Wirelesss Telcomm.	\$368	\$2,128	\$1,064	**
Zone Change (ZON)	\$4,091	\$6,156	\$6,156	
Zoning Letter	\$177	\$406	\$203	

\* Fee plus actual publication and postage costs.

\*\* Fee plus actual consulting costs.

Torrance  
Building & Safety  
2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION
<b>NEW CONSTRUCTION - Residential</b>			
<i>VALUATION (SF NEW/SF ADD-REM)</i>			
< \$5,000 (50/93)	\$229	\$270 (1)	\$270
\$ 5001 - \$10,000 (100/185)	\$387	\$415 (1)	\$415
\$ 10,001 - \$20,000 (198/370)	\$611	\$619 (1)	\$619
\$20,001 - \$50,000 (495/926)	\$1,172	\$1,285 (1)	\$1,285
\$50,001 - \$100,000 (990/1852)	\$1,950	\$2,404 (1)	\$2,404
\$100,001 - \$250,000 (2475/4630)	\$3,308	\$3,801 (1)	\$3,801
\$ 250,001 - \$500,000 (7426/13889)	\$5,817	\$6,517 (1)	\$6,517
\$ 500,001 - \$750,000 (7426/13889)	\$8,638	\$8,757 (1)	\$8,757
\$750,001 - \$1,000,000 (9901/18519)	\$11,149	\$12,355 (1)	\$12,355
> \$1,000,001	\$22,441	\$20,038 (1)	\$20,038
<b>NEW CONSTRUCTION - Com B-VA</b>			
< \$5,000 (46)	\$284	\$452 (1)	\$452
\$ 5001 - \$10,000 (93)	\$480	\$832 (1)	\$832
\$ 10,001 - \$20,000 (185)	\$758	\$1,152 (1)	\$1,152
\$20,001 - \$50,000 (463)	\$1,453	\$1,708 (1)	\$1,708
\$50,001 - \$100,000 (926)	\$2,418	\$3,090 (1)	\$3,090
\$100,001 - \$250,000 (2315)	\$4,102	\$5,244 (1)	\$5,244
\$ 250,001 - \$500,000 (6944)	\$7,213	\$9,106 (1)	\$9,106
\$ 500,001 - \$750,000 (7426/13889)	\$10,711	\$12,940 (1)	\$12,940
\$750,001 - \$1,000,000 (9259)	\$13,825	\$16,766 (1)	\$16,766
> \$1,000,001	\$27,827	\$28,173 (1)	\$28,173

(1) This fee includes Plan Check fee (70% of Permit fee), Handicap fee (60% of Permit fee), Energy fee (60% of Permit fee) and NPDES fee (20% of Permit fee).

**M/E/P's**

**Grading Plan Check:**

1 to 100	\$236	\$241	\$241
101 to 1,000	\$358	\$298	\$298
1,001 to 10,000	\$476	\$453	\$453
10,001 to 100,000 first 10,000	\$476	\$482	\$482
each additional 10,000 (n)	\$212	\$28	\$28
100,001 to 200,000 first 10,000	\$2,382	\$963	\$963
each additional 10,000 (n)	\$145	\$28	\$28
200,001 to 999,999,999 - first 200,000	\$3,688	\$1,431	\$1,431
each additional 10,000 (n)	\$73	\$28	\$28

**Grading Permit Fees:**

1 to 100	\$286	\$525	\$525
101 to 1,000	\$363	\$663	\$663
each additional 100 (n)	\$156	\$18	\$18
1,001 to 10,000 first 1,000	\$1,770	\$1,375	\$1,375
each additional 100 (n)	\$161	\$68	\$68
10,001 to 100,000 - first 10,000	\$3,207	\$2,063	\$2,063
each additional 10,000 (n)	\$566	\$68	\$68
100,001 to 999,999,999 - first 100,000	\$8,296	\$2,825	\$2,825
each additional 200,000 (n)	\$312	\$150	\$150

**Paving Plan Check:**

0 to 1,000	\$0	\$0	\$0
1,001 to 10,000 first 1,000	\$236	\$99	\$99
each additional 1,000 (n)	\$357	\$28	\$28
10,001 to 100,000 first 10,000	\$357	\$269	\$269
each additional 10,000 (n)	\$134	\$28	\$28
100,001 to 999,999,999 - first 100,000	\$1,427	\$340	\$340
each additional 10,000 (n)	\$68	\$28	\$28

**Paving Permit:**

0 to 1,000	\$0	\$0	\$0
1,001 to 10,000 first 1,000	\$363	\$300	\$300
each additional 1,000 (n)	\$71	\$75	\$75

Torrance  
 Building & Safety  
 2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION
10,001 to 100,000 first 10,000	\$996	\$450	\$450
each additional 10,000 (n)	\$233	\$75	\$75
100,001 to 999,999,999 - first 100,000	\$3,097	\$650	\$650
each additional 10,000 (n)	\$135	\$75	\$75
<b>Mechanical Permits:</b>			
Forced Air or Gravity-type furnace:			
Up to 10,000 btu including ducts and vents	\$16.90	\$25	\$25
Over 10,000 btu including ducts and vents	\$18.55	\$38	\$38
Floor furnace	\$16.90	\$25	\$25
Heater-suspended type	\$16.90	\$25	\$25
Heater- recessed type	\$16.90	\$25	\$25
Heater-floor mounted	\$16.90	\$25	\$25
Decorative fireplace (gas only)	\$16.90	\$25	\$25
<b>Boiler, Compressor, Absorption System:</b>			
Not over 3 hp - Up to 100,000 btu	\$16.90	\$25	\$25
Not over 15 hp - 100,000 to 500,000 btu	\$16.90	\$38	\$38
Not over 30 hp - 500,001 to 1,000,000 btu	\$38.50	\$50	\$50
Not over 50 hp - 1,000,001 to 1,750,000 btu	\$58.70	\$63	\$63
Over 50 hp - over 1,750,000 btu	\$99.55	\$100	\$100
<b>Air Handling Unit, Including Ducts:</b>			
Under 10,000 cfm	\$11.30	\$25	\$25
Over 10,000 cfm	\$18.55	\$38	\$38
Evaporative Cooler (non portable)	\$11.30	\$25	\$25
Vent Fan/Single Duct	\$8.60	\$13	\$13
Appliance Vent - only	\$8.60	\$13	\$13
Ventilation System	\$11.30	\$25	\$25
Mechanical Exhaust System	\$11.30	\$25	\$25
Commercial/Industrial Incinerator	\$77.60	\$125	\$125
Repair, Alteration, Addition	\$16.90	\$38	\$38
Misc. Appliance or Equipment	\$11.30	\$25	\$25
Gas System for Equipment	\$5.30	\$13	\$13
<b>Plumbing Permits:</b>			
Bath tub	\$11.40	\$20	\$20
Shower	\$11.40	\$20	\$20
Laundry tub or tray	\$11.40	\$20	\$20
Lavatory (wash basin)	\$11.40	\$20	\$20
Water closet (toilet)	\$11.40	\$20	\$20
Urinal	\$11.40	\$20	\$20
Commercial sinks	\$11.40	\$20	\$20
Kitchen Sink with Disposal	\$11.40	\$20	\$20
Garbage Disposal	\$11.40	\$20	\$20
Dishwasher	\$11.40	\$20	\$20
Automatic Washer	\$11.40	\$20	\$20
Water heater	\$11.40	\$20	\$20
Floor Drain	\$11.40	\$20	\$20
Floor Sink	\$16.65	\$25	\$25
Drinking Fountain	\$16.65	\$25	\$25
Bar Sink	\$11.40	\$20	\$20
Sand/Grease Trap	\$11.40	\$25	\$25
Lawn System	\$11.40	\$25	\$25
Water System	\$11.40	\$25	\$25
Gas Meter/Sys - up to 5 outlets	\$11.40	\$20	\$20
Additional amount over 5, each	\$3.30	\$5	\$5
Vacuum Breakers - up to 5 outlets	\$11.40	\$20	\$20
Additional amount over 5, each	\$3.30	\$5	\$5
Building Sewer	\$16.65	\$50	\$50
Connect additional bldg/work to bldg sewer	\$16.65	\$38	\$38
Alter or Repair Existing Sewer	\$11.40	\$50	\$50
Rainwater System per drain	\$11.40	\$13	\$13
Abandon Cesspool or Cap Sewer	\$11.40	\$75	\$75
Cesspool or Septic Tank	\$33.20	\$150	\$150
Sewer Usage Fee - for each 15 units	\$0.00	\$0	\$0
Misc.	\$11.40	\$25	\$25

Torrance  
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VALUATION	CURRENT	FULL COST	RECOMMENDATION
<b>Electrical Permits:</b>			
Switches/Outlets, 1 to 20, each	\$2.05	\$3	\$3
Additional amount over 20, each	\$1.35	\$1	\$1
Light Fixtures, 1 to 20, each	\$2.05	\$3	\$3
Additional amount over 20, each	\$1.35	\$1	\$1
String Lamps, 1 to 20 each	\$0.75	\$3	\$3
Additional amount over 20, each	\$0.50	\$1	\$1
Range	\$6.50	\$13	\$13
Clothes Dryer	\$6.50	\$13	\$13
Water Heater	\$6.50	\$13	\$13
Garbage Disposal	\$3.30	\$13	\$13
Dishwasher	\$3.30	\$13	\$13
Space Heater	\$3.30	\$13	\$13
Sta. Appliance (1/2 hp max.)	\$3.30	\$13	\$13
Sta. Cook-Top	\$3.30	\$13	\$13
Oven	\$3.30	\$13	\$13
Automatic Washer	\$3.30	\$13	\$13
Electric Motors not over 1 hp	\$5.30	\$18	\$18
Electric Motors not over 3 hp	\$5.30	\$18	\$18
Electric Motors not over 8 hp	\$8.60	\$25	\$25
Electric Motors not over 15 hp	\$11.30	\$30	\$30
Electric Motors not over 50 hp	\$13.15	\$35	\$35
Electric Motors not over 100 hp	\$33.25	\$43	\$43
Electric Motors not over 500 hp	\$49.80	\$50	\$50
Electric Motors over 500 hp	\$99.55	\$113	\$113
Service 0-600V - not over 200A	\$13.80	\$38	\$38
Service 0-600V - over 200A	\$13.80	\$50	\$50
Service Over 600V	\$103.35	\$150	\$150
Sub-Panel/Misc.	\$6.85	\$25	\$25
Meter Sockets	\$6.85	\$38	\$38
Mercury Vapor Fixtures on Poles	\$6.85	\$25	\$25
Temporary Power Pole	\$16.60	\$38	\$38
Timer	\$3.40	\$8	\$8
Transformer not over 1 Kv	\$5.45	\$13	\$13
Transformer not over 3 Kv	\$6.85	\$20	\$20
Transformer not over 8 Kv	\$8.85	\$25	\$25
Transformer not over 15 Kv	\$11.65	\$33	\$33
Transformer not over 50 Kv	\$13.60	\$38	\$38
Transformer not over 100 Kv	\$33.95	\$50	\$50
Transformer not over 500 Kv	\$51.30	\$75	\$75
Transformer over 500 Kv	\$102.55	\$100	\$100
<b>Non-Residential Roofing Permits:</b>			
<b>Number of Squares</b>			
Up to 25 squares	\$71	\$75	\$75
26 to 50 squares	\$142	\$150	\$150
51 to 75 squares	\$218	\$250	\$250
76 to 100 squares	\$371	\$400	\$400
101 to 125 squares	\$488	\$475	\$475
126 to 150 squares	\$527	\$513	\$513
151 to 175 squares	\$714	\$575	\$575
176 to 200 squares	\$820	\$613	\$613
201 to 250 squares	\$887	\$650	\$650
251 to 300 squares	\$951	\$750	\$750
301 to 350 squares	\$1,007	\$800	\$800
351 to 400 squares	\$1,036	\$875	\$875
401 to 450 squares	\$1,162	\$938	\$938
451 to 500 squares	\$1,227	\$1,000	\$1,000
501 to 600 squares	\$1,288	\$1,038	\$1,038
601 to 700 squares	\$1,358	\$1,075	\$1,075
701 to 800 squares	\$1,483	\$1,113	\$1,113
801 to 900 squares	\$1,523	\$1,150	\$1,150
901 to 1000 squares	\$1,584	\$1,188	\$1,188
<b>Residential Re-roof:</b>			
Up to 25 squares	\$71	\$75	\$75

Torrance  
Building & Safety  
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VALUATION	CURRENT	FULL COST	RECOMMENDATION
26 to 50 squares	\$142	\$150	\$150
51 to 75 squares	\$167	\$188	\$188
76 to 100 squares	\$244	\$250	\$250
Annual Oil Well Site Inspection:			
1st Inspection	\$217	\$0	\$0
2nd Inspection	\$217	\$0	\$0
3rd Inspection	\$213	\$0	\$0
3 Year Extension Hearing - Non-conforming wells	\$1,558	\$0	\$0
Oil Well Abandonment Fee	\$67	\$0	\$0
Rig tiedown Inspection	\$76	\$0	\$0
Certificaiton of Oil Rig	\$29	\$0	\$0
Torr Envirnl Quality Energy Cons Comm	\$273	\$0	\$0
Multi-filing	\$300	\$0	\$0
Appeal Fee	\$222	\$0	\$0
Newsrack Impound Fee	\$61	\$0	\$0
Special Animal Permit	\$25	\$470	\$470
Microfilm fee	\$6	\$0	\$0
Plan Storage fee	\$12	\$0	\$0
Worker's Comp Review fee	\$12	\$3	\$3
Soil Report Review	\$230	\$330	\$330
Mail-in fee (if applicable)	\$0	\$0	\$0
Banner Permit	\$155	\$160	\$160
Stockpile Permit	\$75	\$85	\$85

## Torrance

## Engineering - Plan Checking

2008-09

Service Name	Current		Recommendations
	<i>Per Unit</i>		<i>Per Unit</i>
	Current Fee	Full Cost	Fee @ Policy Level
Street Vacation Summary	\$1,466	\$3,900	\$1,950
Street Vacation - Public Hearing	\$2,199	\$5,127	\$2,564
Hydrology study checking	\$611	\$2,003	\$1,001
Sewer study checking	\$611	\$2,568	\$1,284
Special study checking	\$611	\$1,615	\$1,131
Driveway curb cut	\$99	\$257	\$128
CoC (lot line/other)	\$269	\$399	\$399
Covenant & Agreement incl. Modification	\$174	\$328	\$328
Bond/Deposit reduction request	\$200	\$515	\$515
Final map checking - parcel - per sheet	\$245	\$345	\$241
Tract boundary-centerline chk	\$150	\$635	\$635
Subdivision Agreement time extens.	\$200	\$36	\$36
New Constr - val \$0-\$10,000	\$300	\$2,394	\$479
New Constr - val \$10,001 - \$20,000	\$900	\$2,949	\$1,032
New Constr - val \$20,001 - \$100,000	\$3,600	\$6,724	\$5,043
New Constr - val \$100,001 - \$250,000	\$10,500	\$15,932	\$15,932
New Constr - val > 250,000	\$15,000	\$16,809	\$16,809
Final map checking - tracts - per sheet	\$500	\$1,031	\$1,031

**TORRANCE - ENGINEERING - INSPECTION**  
**FEES - 2008-2009**

<b>Service Name</b>	<b>Current Fee</b>	<b>Full Cost</b>	<b>Recommendation</b>
The fees for Construction & Excavation inspections shall be based on the following rates; provided, however that the fee for any such inspection shall not be less than \$73.00.			
A.C. Berm - commercial	\$1.22/L.F.	\$2.60/L.F.	\$1.80/L.F.
A.C. Berm - residential	\$1.22/L.F.	\$1.95/L.F.	\$1.30/L.F.
A.C. Paving - commercial	\$0.36/S.F.	\$3.90/S.F.	\$0.60/S.F.
A.C. Paving - residential	\$0.36/S.F.	\$2.60/S.F.	\$0.40/S.F.
Catch Basin - commercial	\$147/EACH	\$781/EACH	\$225/EACH
Catch Basin - residential	\$147/EACH	\$521/EACH	\$200/EACH
Curb & Gutter - commercial	\$1.22/L.F.	\$5.21/L.F.	\$1.80/L.F.
Curb & Gutter - residential	\$1.22/L.F.	\$3.26/L.F.	\$1.30/L.F.
Curb Drain - commercial	\$86/EACH	\$260/EACH	\$130/EACH
Curb Drain - residential	\$86/EACH	\$195/EACH	\$86/EACH
Driveway - commercial	\$0.36/S.F.	\$0.89/S.F.	\$0.60/S.F.
Driveway - residential	\$0.36/S.F.	\$1.28/S.F.	\$0.40/S.F.
Dumpster	\$73/EACH	\$130/EACH	\$73/EACH
Encroachment	\$100/EACH	\$271/EACH	\$100/EACH
Industrial Waste Permit App. - review	\$40/EACH	\$84/EACH	\$50/EACH
License Agreement - wells	\$489/EACH	\$844/EACH	\$600/EACH
License Agreement - wells - ea Addtl. Well	\$61/EACH	\$84/EACH	\$85/EACH
Manhole - commercial	\$147/EACH	\$781/EACH	\$300/EACH
Manhole - residential	\$147/EACH	\$543/EACH	\$200/EACH
Mapping fees*	\$10/EACH	\$27/EACH	\$10/EACH(MINIMUM)
Parkway Drain - commercial	\$86/EACH	\$651/EACH	\$250/EACH
Parkway Drain - residential	\$86/EACH	\$521/EACH	\$150/EACH
Construction & Excavation Permit	\$39/EACH	\$36/EACH	\$39/EACH
Sewer Connection - commercial	\$147/EACH	\$195/EACH	\$175/EACH
Sewer Connection - residential	\$147/EACH	\$130/EACH	\$130/EACH
Concrete sidewalk (w/o base) - commercial	\$0.36/S.F.	\$1.28/S.F.	\$0.60/S.F.
Concrete sidewalk (w/o base) - residential	\$0.36/S.F.	\$0.85/S.F.	\$0.40/S.F.
Concrete sidewalk (with base) - commercial	\$0.36/S.F.	\$1.70/S.F.	\$0.80/S.F.
Concrete sidewalk (with base) - residential	\$0.36/S.F.	\$1.07/S.F.	\$0.50/S.F.
Concrete spandrals & Cross Gutter - commercial	\$0.36/S.F.	\$3.85/S.F.	\$0.80/S.F.
Spandrals & Cross Gutter - residential	\$0.36/S.F.	\$2.68/S.F.	\$0.60/S.F.
Street Naming	\$855/EACH	\$1131/EACH	\$900/EACH
Street Naming Change	\$1466/EACH	\$1300/EACH	\$1300/EACH
Street Use Permit - annual	\$26/EACH	\$54/EACH	\$54/EACH
Street Use Permit - single use	\$26/EACH	\$54/EACH	\$26/EACH
Study Review - industrial waste	\$100/EACH	\$338/EACH	\$150/EACH
Trenches <5 ft. - commercial	\$1.22/L.F.	\$7.81/L.F.	\$1.85/L.F.
Trenches <5 ft. - residential	\$1.22/L.F.	\$7.81/L.F.	\$1.35/L.F.
Trenches >5 ft. - commercial	\$1.47/L.F.	\$10.42/L.F.	\$2.20/L.F.
Trenches >5 ft. - residential	\$1.47/L.F.	\$6.51/L.F.	\$1.60/L.F.

Whenever any work for which a permit is required has commenced without first obtaining a permit, a special investigation shall be made before a permit may be issued. An investigation fee, which shall be in addition to the normal permit inspection and mapping fees, shall be collected whether or not a permit is subsequently issued. The investigation fee shall be equal to the amount of the inspection fee.

\* A 5% surcharge (\$10.00 minimum) shall be added to all permit inspection fees for the purpose of updated maps and records.

The above fees will generate approximately \$25,000 annually.

**Torrance**  
**Fire Prevention**  
**2008-09**

Exhibit E

Service Name	Current		Recommendations
	Per Unit		Per Unit
	Current Fee	Full Cost	Fee @ Policy Level
Aerosol products	\$211	\$241	\$241
Aircraft refueling vehicles	\$211	\$241	\$241
Aircraft repair hangar	\$183	\$323	\$226
Candles and open flame in assembly areas	\$52	\$129	\$90
Carnivals and fairs	\$236	\$569	\$398
Cellulose nitrate film	\$211	\$241	\$169
Cellulite nitrate storage	\$211	\$241	\$241
Combustible fiber storage	\$211	\$241	\$241
CG - flammable < exempt amt	\$155	\$241	\$169
CG - flammable > exempt amount	\$211	\$323	\$226
CG - highly toxic & toxic < exempt amt	\$155	\$241	\$169
Pyrohoric - < exempt amt	\$155	\$241	\$169
Pyrohoric - > exempt amt	\$211	\$323	\$226
Radioactive - < exempt amt	\$155	\$361	\$253
Radioactive - > exempt amt	\$211	\$323	\$226
Unstable (reactive) - < exempt amt	\$155	\$241	\$169
Unstable (reactive) - > exempt amt	\$211	\$323	\$226
Corrosive - < exempt amt	\$155	\$241	\$169
Corrosive - > exempt amt	\$211	\$323	\$226
Inert & simple asphyxiant	\$211	\$323	\$226
Irritant - > permit amt	\$155	\$361	\$253
Other health hazard - > permit amt	\$155	\$323	\$226
Oxidizing (incl. O2) - < exempt amt	\$155	\$241	\$169
Oxidizing (incl. O2) - > exempt amt	\$211	\$323	\$226
Sensitizer - > permit amt	\$155	\$323	\$226
Commercial rubbish - handling operation	\$291	\$569	\$398
Cryogens	\$211	\$323	\$226
Dry cleaning plants	\$155	\$323	\$226
Dust producing operations' Day care - group E div 3	\$211	\$323	\$226
Explosives or blasting agents	\$211	\$323	\$226
Privat schools - Group E, div 1 & 2	\$262	\$323	\$323
Inside storage/use - class 1-3 liq., > exempt	\$211	\$323	\$226
Inside storage/use - class 1-3 liq., < exempt	\$155	\$323	\$226
Outside storage/use - class 1-3 liq., > exempt	\$211	\$323	\$226
Outside storage/use - class 1-3 liq., < exempt	\$155	\$323	\$226
Fruit ripening	\$211	\$323	\$226
Hazardous materials	\$213	\$323	\$226
High piled combustible storage	\$211	\$323	\$226
Group I, div 1.2	\$211	\$405	\$284
Group I, div 2	\$236	\$405	\$284
Group I, div 1.1 < 100 patients	\$456	\$1,060	\$742
Group I, div 1.1 > 100 patients	\$511	\$1,060	\$742
Group I, div 3	\$511	\$1,060	\$742
Liquefied petroleum gasses < 6000 lbs	\$101	\$241	\$169
Liquefied petroleum gasses > 6000 lbs	\$120	\$241	\$169
Liq. Or gas veh. or equip in bldgs permit	\$101	\$241	\$169
Lumber yard	\$183	\$405	\$284
Magnesium working permit	\$128	\$241	\$169
Open burning	\$128	\$241	\$169
Organic coatings	\$211	\$323	\$226
Ovens, industrial baking or drying	\$155	\$323	\$226
Assembly >1000 but < 5000	\$211	\$323	\$226
Movie theaters	\$211	\$323	\$226
Clubs, lodges, recreation halls	\$183	\$323	\$226
Churches	\$128	\$241	\$169
Restaurants, drinking establishments	\$155	\$241	\$169
Bowling alleys, billard parlors	\$183	\$323	\$226
Dance studios, ballrooms	\$128	\$241	\$169
Mortuaries	\$128	\$241	\$169
Radioactive materials	\$211	\$371	\$259
Refrigeration equipment	\$237	\$241	\$241
Repair garages	\$236	\$241	\$241
Group R, div 2.1.2.2 > six clients	\$263	\$405	\$284
Spraying or dipping	\$183	\$323	\$226
Tire storage	\$236	\$405	\$284
Welding and cutting operations' Woodworking	\$128	\$241	\$169

**Torrance**  
**Fire Prevention**  
**2008-09**

Service Name	Current Per Unit		Recommendations Per Unit
	Current Fee	Full Cost	Fee @ Policy Level
Temp - Christmas tree lots	\$183	\$241	\$169
Temp - General use	\$85	\$160	\$112
Temp - mall, covered	\$128	\$241	\$169
Temp - parade floats	\$128	\$241	\$169
Assemble - >300 < 1,000 sq. ft. (new fee)	\$0	\$194	\$194
Any Canopy > 400 sq. ft.	\$101	\$241	\$169
Tents - >200 - < 1,000 sq ft	\$101	\$241	\$169
Tents > 1000 sq. ft	\$155	\$241	\$169
Minimum P.C. fee	\$92	\$478	\$239
Fire Alarm system - new	\$320	\$629	\$440
Fire sprinkling monitoring system	\$103	\$478	\$334
Fire extinguishing system - Pl. Chk - fixed	\$119	\$383	\$268
Sprinkler system per riser - Pl. Chk	\$366	\$1,198	\$839
Underground sprinkler supply main Pl. Chk.	\$200	\$582	\$407
Residential sprinkler system plan - Pl. Chk.	\$187	\$607	\$425
Sprinkler sys. Alt. or T.I. - Pl. Chk.	\$106	\$371	\$259
Standpipe system P.C.	\$119	\$383	\$268
Pyrotechnic Display	\$184	\$194	\$194
Flammable liquir room P.C. < 1000 sq. ft.	\$119	\$383	\$383
O2/compress gas sys P.C. 6,000-12,000 c.f.	\$119	\$654	\$327
O2/compress gas sys P.C. > 12,000 c.f.	\$210	\$560	\$392
Private underground fire mains P.C.	\$200	\$629	\$440
Combus. Mataterial Storage	\$209	\$194	\$194
Highly Toxic & Toxic, > exempt	\$187	\$194	\$194
Day Care, Group E, Div. 3	\$211	\$194	\$194
LPG tank P.C.	\$92	\$289	\$289
Ann. Fire Insp - Eng. Co Level 1	\$61	\$80	\$80
Ann. Fire Insp - Eng. Co Level 2	\$73	\$120	\$120
Ann. Fire Insp - Eng. Co Level 3	\$85	\$161	\$161
Ann. Fire Insp - Eng. Co Level 4	\$98	\$241	\$241
Ann Fire Insp - F.P. Insp - Level 0	\$100	\$51	\$100
Ann Fire Insp - F.P. Insp - Level 1	\$109	\$51	\$51
Ann Fire Insp - F.P. Insp - Level 2	\$122	\$92	\$92
Ann Fire Insp - F.P. Insp - Level 3	\$141	\$458	\$320
Ann Fire Insp - F.P. Insp - Level 4	\$246	\$716	\$500
Ann Fire Insp - F.P. Insp - Level 5	\$365	\$1,232	\$861
Ann Fire Insp - F.P. Insp - Level 6	\$611	\$1,320	\$1,054
Ann Fire Insp. Fee - Fire Insp. On Hangars	\$61	\$61	\$61
Ann Fire Insp. Fee - Fire Insp. Processing Fee	\$67	\$67	\$67
Day care, large family, Group R, div. 3	\$51	\$194	\$194
Flammable liquids facilities	\$293	\$241	\$241
Aboveground storage tanks - 1st tank	\$278	\$241	\$241
Addit'l aboveground storage tanks	\$278	\$241	\$241
Assembly w/an occupant load > 5000	\$326	\$326	\$326
Third (3rd) Reinspection - non compliance	\$20	\$194	\$194
P.C. flammable Liq. Room - >1000 sq. ft.	\$165	\$409	\$286
P.C. - Fire hydrants - each	\$22	\$78	\$54
P.C. - U.S.T. - new install. of flam. L.S.T. (1)	\$585	\$1,446	\$1,012
P.C. - U.S.T. - new install. of flam. L.S.T. (ea. Addit. Tank)	\$136	\$1,446	\$1,012
P.C. - Monitoring wells; per	\$337	\$220	\$220
P.C. UST Closure	\$229	\$2,390	\$1,195
P.C. - clos. of flam L.S.T.; ea. Addtank per site	\$58	\$2,390	\$1,195
P.C. - UST sys. Alteration; minor tank and piping repair	\$147	\$409	\$286
P.C. - modification of a U.S.T. permit	\$225	\$125	\$125
P.C. - Transfer U.S.T. to a new owner	\$249	\$78	\$78
Fire New Business Inspections	\$84	\$123	\$123
Planning - CUP	\$0	\$47	\$0
Other Ann. Hi Rise inspection Shell Only	\$3,668	\$4,728	\$4,728

## TORRANCE

Fire - Haz Mat

2008/09

Service Name	Current <i>Per Unit</i>		Recommendations <i>Per Unit</i>
	Current Fee	Full Cost	Fee @ Policy Level
H.M. - regulated substances, toxics	\$22.80	\$28.78	\$28.78
H.M. - regulated substances - flammables	\$9.50	\$16.03	\$14.42
H.M. - H.M. disclosure	\$1.20	\$1.43	\$1.43
U.S.T. - Site migration Review & oversight	\$870	\$1,986	\$1,390
P.C. U.S.T. - tank - closure	\$229	\$1,375	\$717
P.C. U.S.T. - Ea. Addt'l tanks - closure	\$58	\$1,375	\$717
P.C. - U.S.T. - new install. of flam. L.S.T. (1) (new fee)	\$585	\$1,405	\$868
P.C. - U.S.T. - new install. of flam. L.S.T. (ea. Addit. Tank)	\$136	\$1,405	\$868
P.C. - UST sys. Alteration; minor tank and piping repair (new fee)	\$147	\$396	\$286
UST - CUPA Permit - each	\$256	\$593	\$415

TORRANCE  
 Fire - OPS  
 2008/09

Service Name	Current <i>Per Unit</i>		Recommendations <i>Per Unit</i>
	Current Fee	Full Cost	Fee @ Policy Level
ALS Assessment/BLS Transport w/o TFD Paramedic	\$0	\$366	\$360.25 *

\* Indexed to the Los Angeles County General Public Ambulance Rates: Advanced Life Support rate minus Basic Life Support rate less \$17.

Torrance Animal Control 2008/09			
	Current		Recommendations
	Per Unit		Per Unit
Service Name	Current Fee	Full Cost	Department Recommendation
Boarding Fee - cats (temp.; city facility)	\$8	36	\$8
Boarding Fee - dogs (temp; city facility)	\$8	71	\$36
Impound fee - 2nd & subsequent offense	\$20	222	\$45
Impound fee - 3rd & subsequent offense	\$30	231	\$70
Impound fee for dogs or cats	\$10	231	\$25
License Fee - altered cats	\$5	26	\$5
License Fee - altered dogs	\$20	42	\$20
License Fee - unaltered cats	\$10	27	\$10
License Fee - unaltered dogs	\$40	41	\$40
License replacement	\$5	10	\$5

Torrance  
Police  
2008/09

Exhibit I

	Current		Department Recommendation
	Current Fee	Total Cost	
False Alarm - Burglary	\$ 125	\$ 96	\$125 **
False Alarm - Robbery	\$ 150	\$ 121	150 **
Vehicle Release	\$ 72	\$ 74	74
Weekend Jail Fee	\$ 165	\$ 258	80 ***
Booking Fee	\$ 329	\$ 390	390
Clearance Letter	\$ 28	\$ 16	16
Vehicle Repo. Reimb.	\$ 15	\$ 12	12
Equip Violation Citat. Sign-off	\$ 10	\$ 45	20 *
Disturbance Fee (2nd & subseq	\$ 195	\$ 152	152
DUI - Police	\$ 240	\$ 455	455

\* Department does not want to index this fee as it would take the fee out of market comparability.

\*\* These fees are being left at the current rate as all of the volume documents were unavailable at the time of the fee study.

\*\*\* Department is using a range to allow competitive cost recovery. Department does not want to index the range.

Torrance  
Community Services  
2008-09

Exhibit J

Fee Description	Current	Recommended
Non-resident fee for class registration *	\$10 - \$20	\$20
Fee for use of softball field lighting	\$35 for the first two hours & \$11 for each additional hour	\$15 - \$25 per hour
Fee for use of soccer field lighting	\$49 for the first two hours & \$18 for each additional hour	\$15 - \$25 per hour
Weekly resident fee for therapeutic programs	\$20 - \$25	\$25 - \$35
Weekly non-resident fee for therapeutic programs	\$25 - \$30	\$35 - \$40
Fee for the Turkey Trot	\$20 - \$28	\$20 - \$35
Fee for camps	\$99 - \$125	\$120 - \$150
Weekly fee for the After School Clubs	\$23 - \$30	\$25 - \$35
Resident fee for adult softball leagues	\$400 - \$440 per team	\$425 - \$500 per team
Non-resident fee for adult softball leagues	\$450 - \$490 per team	\$475 - \$550 per team
Resident fee for adult basketball leagues	\$300 - \$325 per team	\$325 - \$375 per team
Non-resident fee for adult basketball leagues	\$325 - \$350 per team	\$325 - \$400 per team
Fee for youth sports leagues	\$49 - \$65 per participant	\$55 per participant
Fee for youth sports "Contract Classes"	\$5 - \$9 per hour of instruction	\$5 - \$25 per hour of instruction
Fee for youth and seniors at the Sea Aire Golf Course	\$3 - \$3.50 per round	\$3 per round
Fee for adults at Sea Aire Golf Course	\$4 - \$4.50 per round	\$5 per round
Fee for swim classes	\$4 - \$6 per hour of instruction	\$8 per hour of instruction
Fee for the Competitive Swim Team	\$90 - \$120 per participant	\$125 - \$175 per participant
Fee for Sync or Swim	\$90 - \$120 per participant	\$125 - \$175 per participant
Fee for Synchronized Swimming	\$60 - \$80 per participant	\$75 - \$100 per participant
Fee for the Torrettes Drill Team	\$220 - \$260 per participant	\$275 - \$350 per participant
Fee for Dance Camp	\$3 - \$5 per hour of instruction	\$5 - \$10 per hour of instruction
Fee for pre-school classes	\$4 - \$6 per hour of instruction	\$5 - \$10 per hour of instruction
Fee for Civic Chorale	\$35 - \$50 per participant	\$50 - \$100 per participant
Fee for youth fine arts "Contract Classes"	\$2 - \$10 per hour of instruction	\$2 - \$14 per hour of instruction

\* - Non-resident registration fee is associated with registration fees, however it is deposited into the General Fund.

In addition, staff are recommending that the following New Fees be added:

Fee for "Non-Profit" rental of the Wilson Park Roller Hockey Rink	N/A	\$40-\$55 per hour
Fee for "Private" rental of the Wilson Park Roller Hockey Rink	N/A	\$50-\$65 per hour
Fee for "Commercial" rental of the Wilson Park Roller Hockey Rink	N/A	\$90-\$120 per hour
Fee for rental of the Wilson Park Sports Center Plaza (in conjunction with a permit to use the Wilson Park Sports Center)	N/A	\$50 per event

## Exhibit K

AIRPORT		Torrance	Santa Monica	Camarillo	Brown (S.D.)	Brackett
Fee						
Tie-Down						
Single Engine		\$95.00/month	\$90/month	\$98/month	\$115/month	\$ 52
Multi-Engine		\$95.00/month	\$160/month	\$98/month	\$136/month	\$ 58
Transient Tie-Down						
Single Engine		\$7.00/day	\$10/day	\$7/day	\$5/day	\$ 5
Multi-Engine		\$15.00/day	\$20/day	\$9/day	\$5/day	\$ 10
T-Hangar						
1,100 sq. ft.		\$500/month	\$142/month	\$271/month (a)	\$375/month	\$ 428
2,500 sq. ft.		\$1,135/month	\$278/month	\$671/month (a)	\$425/month	\$ 900
Landing Fee (avg.)						
Light aircraft		none	\$6.00	\$4.00	none	none
Heavy (>12,500 lbs)		none	\$27.00	\$13.00	\$10.00	none
Overnight Parking			\$10/night	\$25/month	\$3/night	\$ 5
Key Card		\$ 16.75		\$ 20.00	no	\$ 10
Filming Permit						
Movie		\$ 527.00		\$1,200/day		
Stills		\$ 170.00		\$785/day		\$ 500
Special Use				\$500/day		



Torrance  
Planning  
2008-09

Service Name	Current Per Unit		Recommendations Per Unit		Annual Increased Revenue, Net	Pasadena	Culver City	Manhattan Beach	Burbank
	Current Fee	Full Cost	Fee @ Policy Level						
Appeal	\$160	\$3,391	\$250		\$1,348				
Code Enf. - NPDES - 3rd inspection	\$0	\$432	\$432		\$1,728				
Code Enf. - Noise - 2nd inspection	\$0	\$432	\$432		\$5,185				
Code Enf. - Noise - 3rd inspection	\$0	\$432	\$432		\$1,296				
Code Enf. - NPDES - 2nd inspection	\$0	\$432	\$432		\$7,778				
Code Enf. - Property Maint - 2nd inspection	\$0	\$720	\$432		\$3,889				
Code Enf. - Property Maint - 3rd inspection	\$0	\$1,152	\$432		\$864				
Code Enf. - Signage - 2nd inspection	\$0	\$432	\$432		\$3,889				
Code Enf. - Signage - 3rd inspection	\$0	\$432	\$432		\$864				
Code Enf. - Zoning - 2nd inspection	\$0	\$504	\$432		\$74,307				
Code Enf. - Zoning - 3rd inspection+C20	\$0	\$720	\$432		\$18,580				
Carnival	\$163	\$264	\$163		(\$2)				
Conditional Use Permit	\$2,534	\$5,954	\$2,977		\$13,293	\$4,520	\$6,400	\$5,200	\$1,860
CUP - Multiple Filing	\$1,181	\$2,201	\$1,181		\$0				
Development Permit (DVP)	\$1,955	\$5,681	\$2,841		\$3,542	\$5,444	\$17,972	Cost	\$8,775
Division of Lot - (DIV)	\$1,417	\$2,108	\$1,417		\$5				
DVP - Multiple Filing	\$911	\$2,759	\$1,380		\$0				
Environmental Assessment (EAS)	\$2,046	\$6,156	\$3,078		\$6,192	Cost	Cost + 25%	\$2,210	Cost + 10%
Fence Height Exception	\$347	\$972	\$972		\$1,874				
General Plan Amendment (GPA)	\$3,646	\$6,156	\$6,156		\$5,020	\$14,486	\$22,015	Cost	\$3,000
GPA - Multiple Filing Fee	\$2,050	\$2,844	\$2,844		\$794				
Large Family Day Care permit	\$190	\$966	\$483		\$1,172	\$150	\$606	\$935	\$440
Minor Development Permit	\$543	\$1,227	\$613		\$634				
Minor Hillside Exception	\$192	\$375	\$192		\$18				
Minor Mod of CUP,PRE,PCR,DVP	\$543	\$1,211	\$606		\$1,753	\$1,728			
Minor Use Permit	\$543	\$1,947	\$974		\$2,153	\$2,237			
Mod. Of CUP,PRE,PCR,DVP -Mult. Filing	\$968	\$2,431	\$1,216		\$1,238				
Mod. Of CUP,PRE,PCR,DVP	\$2,076	\$4,487	\$2,243		\$1,675	\$3,600			
Non Residential trailer	\$223	\$613	\$307		\$251				
Notification Fee - City Council	\$316	\$416	\$416*		\$2,008				
Notification Fee - Planning Commis	\$174	\$315	\$315*		\$15,469				
Parking Lot Sales/Exceptions/Tents	\$204	\$284	\$204		\$34				
PCR - Multiple Filing	\$860	\$4,199	\$2,100		\$1				
Planned Dev - Multiple filing	\$1,367	\$4,532	\$2,266		\$1,798				
Planned Development	\$2,931	\$6,156	\$3,078		\$147	\$16,943		\$5,385	\$8,015
Planning Commis. Review (PCR)	\$1,844	\$3,302	\$1,849		\$15			Cost	
Precise Plan of Develop (PRE)	\$2,016	\$7,196	\$3,598		\$55,366				
Satellite Dish	\$341	\$1,520	\$760		\$419				

Torrance  
Planning  
2008-09

Service Name	Current Per Unit		Recommendations Per Unit		Pasadena	Culver City	Manhattan Beach	Burbank
	Current Fee	Full Cost	Fee @ Policy Level	Annual Increased Revenue, Net				
	Tentative Tract Map	\$1,861	\$2,301	\$1,861				
Time Extension	\$453	\$869	\$454	\$17		\$259	\$233	
Title Company info requests	\$195	\$406	\$203	\$0				
Validation (VAL)	\$3,023	\$5,681	\$5,681	\$1,329				
Variance (VAR)	\$4,152	\$6,224	\$6,224	\$8,287	\$4,188	\$13,714	\$4,925	\$1,705
Waiver (WAV)	\$1,831	\$2,348	\$2,348	\$9,299				
Wireless Telcomm.	\$366	\$2,128	\$1,064**	\$8,375			\$1,020	
Zone Change (ZON)	\$4,091	\$6,156	\$6,156	\$12,389	\$15,188	\$22,015	Cost	
Zoning Letter	\$177	\$406	\$203	\$495	\$105	\$367		
Total				\$274,788				

\* Fee plus actual publication and postage costs.

\*\* Fee plus actual consulting costs.

Conditional Use Permit - Culver City fee listed is for single family/two family dwelling units; CUP for anything else is \$14,920  
Development Permit (DVP) - Pasadena represents a Hillside Development Permit; Culver City represents an Adult Use Development Permit; Manhattan Beach requires an initial deposit of \$6,000

Environmental Assessment (EAS) - Pasadena requires an initial deposit of \$5,155; Culver City is the cost plus 25% overhead; Burbank is cost plus 10% overhead

General Plan Amendment (GPA) - Manhattan Beach requires an initial deposit of \$10,000

Planned Development - Manhattan Beach fee listed is for residential; commercial fee is \$6,820

Precise Plan of Develop (PRE) - Manhattan Beach requires an initial deposit of \$5,000

Tentative Tract Map - Culver City is 50% of listed fee if in conjunction with a Site Plan Review. Pasadena and Culver City list a base fee; additional fee per unit is added

Time Extension - Culver City fee is \$259 for an administrative time extension and half of the current application fee for a planning commission time extension

Zone Change (ZON) - Manhattan Beach requires an initial deposit of \$10,000

Torrance  
Building & Safety  
2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION	Culver City	Pasadena	Manhattan Beach
<b>NEW CONSTRUCTION - Residential</b>						
<i>VALUATION (SF NEW/SF ADD-REM)</i>						
< \$5,000 (50/93)	\$229	\$270 (1)	\$270 (1)			
\$ 5001 - \$10,000 (100/185)	\$387	\$415 (1)	\$415 (1)			
\$ 10,001 - \$20,000 (198/370)	\$611	\$619 (1)	\$619 (1)			
\$20,001 - \$50,000 (495/926)	\$1,172	\$1,285 (1)	\$1,285 (1)			
\$50,001 - \$100,000 (990/1852)	\$1,950	\$2,404 (1)	\$2,404 (1)			
\$100,001 - \$250,000 (2475/4630)	\$3,308	\$3,801 (1)	\$3,801 (1)			
\$ 250,001 - \$500,000 (7426/13889)	\$5,817	\$6,517 (1)	\$6,517 (1)			
\$ 500,001 - \$750,000 (7426/13889)	\$8,638	\$8,757 (1)	\$8,757 (1)			
\$750,001 - \$1,000,000 (9901/18519)	\$11,149	\$12,355 (1)	\$12,355 (1)			
> \$1,000,001	\$22,441	\$20,038 (1)	\$20,038 (1)			
<b>NEW CONSTRUCTION - Com B-VA</b>						
< \$5,000 (46)	\$284	\$452 (1)	\$452 (1)			
\$ 5001 - \$10,000 (93)	\$480	\$832 (1)	\$832 (1)			
\$ 10,001 - \$20,000 (185)	\$758	\$1,152 (1)	\$1,152 (1)			
\$20,001 - \$50,000 (463)	\$1,453	\$1,708 (1)	\$1,708 (1)			
\$50,001 - \$100,000 (926)	\$2,418	\$3,090 (1)	\$3,090 (1)			
\$100,001 - \$250,000 (2315)	\$4,102	\$5,244 (1)	\$5,244 (1)			
\$ 250,001 - \$500,000 (6944)	\$7,213	\$9,106 (1)	\$9,106 (1)			
\$ 500,001 - \$750,000 (7426/13889)	\$10,711	\$12,940 (1)	\$12,940 (1)			
\$750,001 - \$1,000,000 (9259)	\$13,825	\$16,766 (1)	\$16,766 (1)			
> \$1,000,001	\$27,827	\$28,173 (1)	\$28,173 (1)			
(1) This fee includes Plan Check fee (70% of Permit fee), Handicap fee (60% of Permit fee), Energy fee (60% of Permit fee) and NPDES fee (20% of Permit fee).						
<b>MIEP's</b>						
Grading Plan Check:						
1 to 100	\$236	\$241	\$241			
101 to 1,000	\$358	\$298	\$298			
1,001 to 10,000	\$476	\$453	\$453			
10,001 to 100,000 first 10,000	\$476	\$482	\$482			
each additional 10,000 (n)	\$212	\$28	\$28			
100,001 to 200,000 first 10,000	\$2,392	\$963	\$963			
each additional 10,000 (n)	\$145	\$28	\$28			
200,001 to 999,999 - first 200,000	\$3,688	\$1,431	\$1,431			
each additional 10,000 (n)	\$73	\$28	\$28			
Grading Permit Fees:						
1 to 100	\$286	\$525	\$525			
101 to 1,000	\$363	\$663	\$663			

Torrance  
Building & Safety  
2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION	Culver City	Pasadena	Manhattan Beach
each additional 100 (n)	\$156	\$18	\$18			
1,001 to 10,000 first 1,000	\$1,770	\$1,375	\$1,375			
each additional 100 (n)	\$161	\$68	\$68			
10,001 to 100,000 - first 10,000	\$3,207	\$2,063	\$2,063			
each additional 10,000 (n)	\$566	\$68	\$68			
100,001 to 999,999,999 - first 100,000	\$8,296	\$2,825	\$2,825			
each additional 200,000 (n)	\$312	\$150	\$150			
Paving Plan Check:						
0 to 1,000	\$0	\$0	\$0			
1,001 to 10,000 first 1,000	\$236	\$99	\$99			
each additional 1,000 (n)	\$357	\$28	\$28			
10,001 to 100,000 first 10,000	\$357	\$269	\$269			
each additional 10,000 (n)	\$134	\$28	\$28			
100,001 to 999,999,999 - first 100,000	\$1,427	\$340	\$340			
each additional 10,000 (n)	\$68	\$28	\$28			
Paving Permit:						
0 to 1,000	\$0	\$0	\$0			
1,001 to 10,000 first 1,000	\$363	\$300	\$300			
each additional 1,000 (n)	\$71	\$75	\$75			
10,001 to 100,000 first 10,000	\$996	\$450	\$450			
each additional 10,000 (n)	\$233	\$75	\$75			
100,001 to 999,999,999 - first 100,000	\$3,097	\$650	\$650			
each additional 10,000 (n)	\$135	\$75	\$75			
Mechanical Permits:						
Forced Air or Gravity-type furnace:		\$0	\$0			
Up to 10,000 btu including ducts and vents	\$16.90	\$25	\$25		\$55	
Over 10,000 btu including ducts and vents	\$18.55	\$38	\$38		\$80	\$24
Floor furnace	\$16.90	\$25	\$25		\$25	\$24
Heater-suspended type	\$16.90	\$25	\$25		\$41	\$24
Heater-recessed type	\$16.90	\$25	\$25		\$55	\$24
Heater-floor mounted	\$16.90	\$25	\$25		\$22	\$24
Decorative fireplace (gas only)	\$16.90	\$25	\$25		\$55	\$38
Boiler, Compressor, Absorption System:						
Not over 3 hp - Up to 100,000 btu	\$16.90	\$25	\$25		\$55	\$24
Not over 15 hp - 100,000 to 500,000 btu	\$16.90	\$38	\$38		\$80	\$43
Not over 30 hp - 500,001 to 1,000,000 btu	\$38.50	\$50	\$50		\$113	\$58
Not over 50 hp - 1,000,001 to 1,750,000 btu	\$98.70	\$63	\$63		\$162	\$87
Over 50 hp - over 1,750,000 btu	\$99.55	\$100	\$100		\$226	\$138
Air Handling Unit, Including Ducts:						
Under 10,000 cfm	\$11.30	\$25	\$25		\$100/\$155/\$218	\$31
Over 10,000 cfm	\$18.55	\$38	\$38		\$218	\$31
Evaporative Cooler (non portable)	\$11.30	\$25	\$25		\$42	\$19

Torrance  
Building & Safety  
2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION	Culver City	Pasadena	Manhattan Beach
Vent Fan/Single Duct	\$8.60	\$13	\$13	\$37		\$13
Appliance Vent - only	\$8.60	\$13	\$13		\$20	\$20
Ventilation System	\$11.30	\$25	\$25	\$55/\$89/\$113	\$39	\$19
Mechanical Exhaust System	\$11.30	\$25	\$25	1.0% of valuation		\$19
Commercial/Industrial Incinerator	\$77.60	\$125	\$125	1.0% of valuation		
Repair, Alteration, Addition	\$16.90	\$38	\$38	\$55		\$15
Misc. Appliance or Equipment	\$11.30	\$25	\$25	1.0% of valuation		
Gas System for Equipment	\$5.30	\$13	\$13	\$47		\$11
Plumbing Permits:						
Bath tub	\$11.40	\$20	\$20	\$37		\$50
Shower	\$11.40	\$20	\$20	\$47		\$50
Laundry tub or tray	\$11.40	\$20	\$20	\$37		\$50
Lavatory (wash basin)	\$11.40	\$20	\$20	\$37		
Water closet (toilet)	\$11.40	\$20	\$20	\$37		\$74
Urinal	\$11.40	\$20	\$20	\$37		\$50
Commercial sinks	\$11.40	\$20	\$20	\$37		
Kitchen Sink with Disposal	\$11.40	\$20	\$20	\$37		
Garbage Disposal	\$11.40	\$20	\$20	\$36	\$24	\$10
Dishwasher	\$11.40	\$20	\$20	\$37		\$50
Automatic Washer	\$11.40	\$20	\$20	\$24	24	
Water heater	\$11.40	\$20	\$20	\$47	\$24	\$11
Floor Drain	\$11.40	\$20	\$20	\$37	\$37	\$15
Floor Sink	\$16.65	\$25	\$25	\$37		
Drinking Fountain	\$16.65	\$25	\$25	\$37		
Bar Sink	\$11.40	\$20	\$20	\$37		\$25
Sand/Grease Trap	\$11.40	\$25	\$25	\$37		\$15
Lawn System	\$11.40	\$25	\$25	\$26		\$15
Water System	\$11.40	\$25	\$25	\$26		\$20
Gas Meter/Sys - up to 5 outlets	\$11.40	\$20	\$20	\$47	\$41	\$15
Additional amount over 5, each	\$3.30	\$5	\$5	\$8	\$13	\$4
Vacuum Breakers - up to 5 outlets	\$11.40	\$20	\$20	\$17	\$17	\$15
Additional amount over 5, each	\$3.30	\$5	\$5	\$22	\$22	\$4
Building Sewer	\$16.65	\$50	\$50	\$89	\$30	\$65
Connect additional bldg/work to bldg sewer	\$16.65	\$38	\$38			
Alter or Repair Existing Sewer	\$11.40	\$50	\$50			\$15
Rainwater System per drain	\$11.40	\$13	\$13	\$37	\$37	\$15
Abandon Cesspool or Cap Sewer	\$11.40	\$75	\$75	\$68		
Cesspool or Septic Tank	\$33.20	\$150	\$150			\$34
Sewer Usage Fee - for each 15 units	\$0.00	\$0	\$0			
Misc.	\$11.40	\$25	\$25	1.0% of valuation		
Electrical Permits:						
Switches/Outlets, 1 to 20, each	\$2.05	\$3	\$3	\$2.39 < 10, \$1.73 > 10	\$2.60 < 10, \$8 > 10	
Additional amount over 20, each	\$1.35	\$1	\$1	\$2	\$8	
Light Fixtures, 1 to 20, each	\$2.05	\$3	\$3	\$2.39 < 10, \$1.73 > 10	\$2.60 < 10, \$8 > 10	
Additional amount over 20, each	\$1.35	\$1	\$1	\$2	\$8	

Torrance  
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VALUATION	CURRENT	FULL COST	RECOMMENDATION	Culver City	Pasadena	Manhattan Beach
String Lamps, 1 to 20 each	\$0.75	\$3	\$3	\$2.39 < 10, \$1.73>10		
Additional amount over 20, each	\$0.50	\$1	\$1	\$2		
Range	\$6.50	\$13	\$13		\$24	\$13
Clothes Dryer	\$6.50	\$13	\$13		\$24	\$130
Water Heater	\$6.50	\$13	\$13	\$47	\$24	\$11
Garbage Disposal	\$3.30	\$13	\$13		\$24	\$10
Dishwasher	\$3.30	\$13	\$13	\$37	\$24	\$50
Space Heater	\$3.30	\$13	\$13		\$24	
Sta. Appliance (1/2 hp max.)	\$3.30	\$13	\$13			
Sta. Cook-Top	\$3.30	\$13	\$13			\$13
Oven	\$3.30	\$13	\$13			
Automatic Washer	\$3.30	\$13	\$13			
Electric Motors not over 1 hp	\$5.30	\$18	\$18	\$23	\$19	\$19 \$7<1/2, and \$10<1
Electric Motors not over 3 hp	\$5.30	\$18	\$18	\$23	\$19	\$16
Electric Motors not over 8 hp	\$6.60	\$25	\$25	29.79 < 5HP, \$38.30 < 15HP	\$19<8, \$21>8	\$26.50<5, \$44<15
Electric Motors not over 15 hp	\$11.30	\$30	\$30	\$38	\$21	\$44
Electric Motors not over 50 hp	\$13.15	\$35	\$35	\$45	\$24<20, \$27>20	\$88
Electric Motors not over 100 hp	\$33.25	\$43	\$43	\$89	\$27	\$107
Electric Motors not over 500 hp	\$49.80	\$50	\$50	\$132	\$31	\$150
Electric Motors over 500 hp	\$99.55	\$113	\$113	\$132	\$39	\$150
Service 0-600V - not over 200A	\$13.80	\$38	\$38	\$55	\$22	
Service 0-600V - over 200A	\$13.80	\$50	\$50	\$55	\$24	
Service Over 600V	\$103.35	\$150	\$150	\$89	\$24	
Sub-Panel/Misc.	\$6.85	\$25	\$25			
Meter Sockets	\$6.85	\$38	\$38			
Mercury Vapor Fixtures on Poles	\$6.85	\$25	\$25			\$18
Temporary Power Pole	\$16.60	\$38	\$38	\$55		\$44
Timer	\$3.40	\$8	\$8			
Transformer not over 1 Kv	\$5.45	\$13	\$13		\$45	
Transformer not over 3 Kv	\$6.85	\$20	\$20		\$45	
Transformer not over 8 Kv	\$8.85	\$25	\$25		\$45	
Transformer not over 15 Kv	\$11.65	\$33	\$33		\$45	
Transformer not over 50 Kv	\$13.60	\$38	\$38		\$45	
Transformer not over 100 Kv	\$33.95	\$50	\$50		\$45	
Transformer not over 500 Kv	\$51.30	\$75	\$75		\$51	
Transformer over 500 Kv	\$102.55	\$100	\$100			
Non-Residential Roofing Permits:						
Number of Squares		\$75	\$75			
Up to 25 squares	\$71	\$150	\$150			
26 to 50 squares	\$142	\$250	\$250			
51 to 75 squares	\$218	\$400	\$400			
76 to 100 squares	\$371	\$475	\$475			
101 to 125 squares	\$488	\$513	\$513			
126 to 150 squares	\$527	\$575	\$575			
151 to 175 squares	\$714	\$613	\$613			
176 to 200 squares	\$820					

Torrance  
 Building & Safety  
 2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION	Culver City	Pasadena	Manhattan Beach
201 to 250 squares	\$887	\$650	\$660			
251 to 300 squares	\$951	\$750	\$750			
301 to 350 squares	\$1,007	\$800	\$800			
351 to 400 squares	\$1,036	\$875	\$875			
401 to 450 squares	\$1,162	\$938	\$938			
451 to 500 squares	\$1,227	\$1,000	\$1,000			
501 to 600 squares	\$1,288	\$1,038	\$1,038			
601 to 700 squares	\$1,358	\$1,075	\$1,075			
701 to 800 squares	\$1,483	\$1,113	\$1,113			
801 to 900 squares	\$1,523	\$1,150	\$1,150			
901 to 1000 squares	\$1,584	\$1,188	\$1,188			
Residential Re-roof:						
Up to 25 squares	\$71	\$75	\$75			
26 to 50 squares	\$142	\$150	\$150			
51 to 75 squares	\$167	\$188	\$188			
76 to 100 squares	\$244	\$250	\$250			
Annual Oil Well Site Inspection:						
1st Inspection	\$217	\$0	\$0			
2nd Inspection	\$217	\$0	\$0			
3rd Inspection	\$213	\$0	\$0			
3 Year Extension Hearing - Non-conforming wells	\$1,558	\$0	\$0			
Oil Well Abandonment Fee	\$67	\$0	\$0			
Rig tiedown Inspection	\$76	\$0	\$0			
Certification of Oil Rig	\$29	\$0	\$0			
Torr Envirmt Quality Energy Cons Comm	\$273	\$0	\$0			
Multi-filing	\$300	\$0	\$0			
Appeal Fee	\$222	\$0	\$0			
Newsrack Impound Fee	\$61	\$0	\$0			
Special Animal Permit	\$25	\$470	\$470			
Microfilm fee	\$6	\$0	\$0			
Plan Storage fee	\$12	\$0	\$0			
Worker's Comp Review fee	\$12	\$3	\$3			
Soil Report Review	\$230	\$330	\$330	\$500 minimum		
Mail-in fee (if applicable)	\$0	\$0	\$0			
Banner Permit	\$155	\$160	\$160	\$76		
Stockpile Permit	\$75	\$85	\$85			

Torrance

Engineering - Plan Checking  
2008-09

Service Name	Current Per Unit		Recommendations Per Unit						
	Current Fee	Full Cost	Fee @ Policy Level	Increased Revenue, Net	Culver City	Santa Monica	Burbank	Newport Beach	Manhattan Beach
Street Vacation Summary	\$1,466	\$3,900	\$1,950	\$484	\$3,500	\$158	Cost	\$890 + loaded hourly	\$900
Street Vacation - Public Hearing	\$2,199	\$5,127	\$2,564	\$365			Cost		
Hydrology study checking	\$611	\$2,003	\$1,001	\$781		\$316			
Sewer study checking	\$611	\$2,568	\$1,284	\$673					
Special study checking	\$611	\$1,615	\$1,131	\$520					
Driveway curb cut	\$99	\$257	\$128	\$295	\$700				
CoC (lot line/other)	\$269	\$399	\$399	\$391					
Covenant & Agreement incl. Modification	\$174	\$328	\$328	\$925	\$546			100% + loaded hourly	
Bond/Deposit reduction request	\$200	\$515	\$515	\$629					
Final map checking - parcel - per sheet	\$245	\$345	\$241	(\$52)	\$1,900				
Tract boundary-centerline chk	\$150	\$635	\$635	\$486					
Subdivision Agreement time extens.	\$200	\$36	\$36	(\$987)	\$259				
New Constr - val \$0-\$10,000	\$300	\$2,394	\$479	\$2,663					
New Constr - val \$10,001 - \$20,000	\$900	\$2,949	\$1,032	\$1,984					
New Constr - val \$20,001 - \$100,000	\$3,600	\$6,724	\$5,043	\$7,213					
New Constr - val \$100,001 - \$250,000	\$10,500	\$15,932	\$15,932	\$10,864					
New Constr - val > 250,000	\$15,000	\$16,809	\$16,809	\$0					
Final map checking - tracts - per sheet	\$500	\$1,031	\$1,031	\$3,184	\$2,300			\$340 - \$3,170	
				\$30,437					

Culver City:

Driveway curb cut - \$700 for the first 20 sq. ft.; \$25 for each add'l sq. ft.

Final Map Checking - Parcel - \$1,900 for 1-4 parcels; \$2,100 for 5-10 parcels; \$2,750 for 10+ parcels

Final Map Checking - Tract - \$2,300 for 1-5 lots; \$2,750 for 6-10 lots; \$3,300 for 11-25 lots; etc.

**TORRANCE - ENGINEERING - INSPECTION**  
**FEES - 2008-2009**

	<b>Service Name</b>	<b>Current Fee</b>	<b>Full Cost</b>	<b>Recommendation</b>
	The fees for Construction & Excavation inspections shall be based on the following rates; provided, however that the fee for any such inspection shall not be less than \$73.00.			
4	A.C. Berm - commercial	\$1.22/L.F.	\$2.60/L.F.	\$1.80/L.F.
3	A.C. Berm - residential	\$1.22/L.F.	\$1.95/L.F.	\$1.30/L.F.
14	A.C. Paving - commercial	\$0.36/S.F.	\$3.90/S.F.	\$0.60/S.F.
13	A.C. Paving - residential	\$0.36/S.F.	\$2.60/S.F.	\$0.40/S.F.
24	Catch Basin - commercial	\$147/EACH	\$781/EACH	\$225/EACH
23	Catch Basin - residential	\$147/EACH	\$521/EACH	\$200/EACH
2	Curb & Gutter - commercial	\$1.22/L.F.	\$5.21/L.F.	\$1.80/L.F.
1	Curb & Gutter - residential	\$1.22/L.F.	\$3.26/L.F.	\$1.30/L.F.
26	Curb Drain - commercial	\$86/EACH	\$260/EACH	\$130/EACH
25	Curb Drain - residential	\$86/EACH	\$195/EACH	\$86/EACH
10	Driveway - commercial	\$0.36/S.F.	\$0.89/S.F.	\$0.60/S.F.
9	Driveway - residential	\$0.36/S.F.	\$1.28/S.F.	\$0.40/S.F.
29	Dumpster	\$73/EACH	\$130/EACH	\$73/EACH
33	Encroachment	\$100/EACH	\$271/EACH	\$100/EACH
40	Industrial Waste Permit App. - review	\$40/EACH	\$84/EACH	\$50/EACH
36	License Agreement - wells	\$489/EACH	\$844/EACH	\$600/EACH
37	License Agreement - wells - ea Addtl. Well	\$61/EACH	\$84/EACH	\$85/EACH
22	Manhole - commercial	\$147/EACH	\$781/EACH	\$300/EACH
21	Manhole - residential	\$147/EACH	\$543/EACH	\$200/EACH
52	Mapping fees*	\$10/EACH	\$27/EACH	\$10/EACH(MINIMUM)
28	Parkway Drain - commercial	\$86/EACH	\$651/EACH	\$250/EACH
27	Parkway Drain - residential	\$86/EACH	\$521/EACH	\$150/EACH
51	Construction & Excavation Permit	\$39/EACH	\$36/EACH	\$39/EACH
20	Sewer Connection - commercial	\$147/EACH	\$195/EACH	\$175/EACH
19	Sewer Connection - residential	\$147/EACH	\$130/EACH	\$130/EACH
6	Concrete sidewalk (w/o base) - commercial	\$0.36/S.F.	\$1.28/S.F.	\$0.60/S.F.
5	Concrete sidewalk (w/o base) - residential	\$0.36/S.F.	\$0.85/S.F.	\$0.40/S.F.
8	Concrete sidewalk (with base) - commercial	\$0.36/S.F.	\$1.70/S.F.	\$0.80/S.F.
7	Concrete sidewalk (with base) - residential	\$0.36/S.F.	\$1.07/S.F.	\$0.50/S.F.
12	Concrete spandrals & Cross Gutter - commercial	\$0.36/S.F.	\$3.85/S.F.	\$0.80/S.F.
11	Spandrals & Cross Gutter - residential	\$0.36/S.F.	\$2.68/S.F.	\$0.60/S.F.
38	Street Naming	\$855/EACH	\$1131/EACH	\$900/EACH
39	Street Naming Change	\$1466/EACH	\$1300/EACH	\$1300/EACH
35	Street Use Permit - annual	\$26/EACH	\$54/EACH	\$54/EACH
34	Street Use Permit - single use	\$26/EACH	\$54/EACH	\$26/EACH
41	Study Review - industrial waste	\$100/EACH	\$338/EACH	\$150/EACH
16	Trenches <5 ft. - commercial	\$1.22/L.F.	\$7.81/L.F.	\$1.85/L.F.
15	Trenches <5 ft. - residential	\$1.22/L.F.	\$7.81/L.F.	\$1.35/L.F.
18	Trenches >5 ft. - commercial	\$1.47/L.F.	\$10.42/L.F.	\$2.20/L.F.
17	Trenches >5 ft. - residential	\$1.47/L.F.	\$6.51/L.F.	\$1.60/L.F.

Whenever any work for which a permit is required has commenced without first obtaining a permit, a special investigation shall be made before a permit may be issued. An investigation fee, which shall be in addition to the normal permit inspection and mapping fees, shall be collected whether or not a permit is subsequently issued. The investigation fee shall be equal to the amount of the inspection fee.

\* A 5% surcharge (\$10.00 minimum) shall be added to all permit inspection fees for the purpose of updated maps and records.

The above fees will generate approximately \$25,000 annually.

Torrance  
Fire Prevention  
2008-09

Service Name	Current		Recommendations	
	Per Unit	Full Cost	Per Unit	Annual
	Current Fee		Fee @ Policy Level	Increased Revenue, Net
Aerosol products	\$211	\$241	\$241	\$30
Aircraft refueling vehicles	\$211	\$241	\$241	\$61
Aircraft repair hangar	\$183	\$323	\$226	\$0
Candles and open flame in assembly areas	\$52	\$129	\$90	\$38
Carnivals and fairs	\$236	\$569	\$398	\$973
Cellulose nitrate film	\$211	\$241	\$169	(\$0)
Cellulite nitrate storage	\$211	\$241	\$241	\$0
Combustible fiber storage	\$211	\$241	\$241	\$30
CG - flammable < exempt amt	\$155	\$241	\$169	\$182
CG - flammable > exempt amount	\$211	\$323	\$226	\$184
CG - highly toxic & toxic < exempt amt	\$155	\$241	\$169	\$42
Pyrohoric - < exempt amt	\$155	\$241	\$169	\$70
Pyrohoric - > exempt amt	\$211	\$323	\$226	\$0
Radioactive - < exempt amt	\$155	\$361	\$253	\$0
Radioactive - > exempt amt	\$211	\$323	\$226	\$0
Unstable (reactive) - < exempt amt	\$155	\$241	\$169	\$0
Unstable (reactive) - > exempt amt	\$211	\$323	\$226	\$15
Corrosive - < exempt amt	\$155	\$241	\$169	\$0
Corrosive - > exempt amt	\$211	\$323	\$226	\$0
Inert & simple asphyxiant	\$211	\$323	\$226	\$184
Irritant - > permit amt	\$155	\$361	\$253	\$0
Other health hazard - > permit amt	\$155	\$323	\$226	\$0
Oxidizing (incl. O2) - < exempt amt	\$155	\$241	\$169	\$168
Oxidizing (incl. O2) - > exempt amt	\$211	\$323	\$226	\$107
Sensitizer - > permit amt	\$155	\$323	\$226	\$0
Commercial rubbish - handling operation	\$291	\$569	\$398	\$0
Cryogenics	\$211	\$323	\$226	\$184
Dry cleaning plants	\$155	\$323	\$226	\$0
Dust producing operations'Day care - group E div 3	\$211	\$323	\$226	\$31
Explosives or blasting agents	\$211	\$323	\$226	\$76
Privat schools - Group E, div 1 & 2	\$262	\$323	\$323	\$245
Inside storage/use - class 1-3 liq., > exempt	\$211	\$323	\$226	\$612
Inside storage/use - class 1-3 liq., < exempt	\$155	\$323	\$226	\$2,495
Outside storage/use - class 1-3 liq., > exempt	\$211	\$323	\$226	\$398
Outside storage/use - class 1-3 liq., < exempt	\$155	\$323	\$226	\$0
Fruit ripening	\$211	\$323	\$226	\$0
Hazardous materials	\$213	\$323	\$226	\$399
High piled combustible storage	\$211	\$323	\$226	\$520
Group I, div 1.2	\$211	\$405	\$284	\$0
Group I, div 2	\$236	\$405	\$284	\$0
Group I, div 1.1 < 100 patients	\$456	\$1,060	\$742	\$0
Group I, div 1.1 > 100 patients	\$511	\$1,060	\$742	\$0
Group I, div 3	\$511	\$1,060	\$742	\$0
Liquefied petroleum gasses < 6000 lbs	\$101	\$241	\$169	\$952
Liquefied petroleum gasses > 6000 lbs	\$120	\$241	\$169	\$784
Liq. Or gas veh. or equip in bldgs permit	\$101	\$241	\$169	\$0
Lumber yard	\$183	\$405	\$284	\$0
Magnesium working pemit	\$128	\$241	\$169	\$0
Open burning	\$128	\$241	\$169	\$0
Organic coatings	\$211	\$323	\$226	\$0
Ovens, industrial baking or drying	\$155	\$323	\$226	\$214
Assembly >1000 but < 5000	\$211	\$323	\$226	\$31
Movie theaters	\$211	\$323	\$226	\$46
Clubs, lodges, recreation halls	\$183	\$323	\$226	\$130
Churches	\$128	\$241	\$169	\$0
Restaurants, drinking establishments	\$155	\$241	\$169	\$1,455
Bowling alleys, billard parlors	\$183	\$323	\$226	\$173
Dance studios, ballrooms	\$128	\$241	\$169	\$82
Mortuaries	\$128	\$241	\$169	\$41
Radioactive materials	\$211	\$371	\$259	\$48
Refrigeration equipment	\$237	\$241	\$241	\$4
Repair garages	\$236	\$241	\$241	\$206
Group R, div 2.1.2.2 > six clients	\$263	\$405	\$284	\$82
Spraying or dipping	\$183	\$323	\$226	\$2,165
Tire storage	\$236	\$405	\$284	\$0
Welding and cutting operations'Woodworking	\$128	\$241	\$169	\$2,459

Torrance  
Fire Prevention  
2008-09

Service Name	Current		Recommendations	
	Per Unit		Per Unit	Annual
	Current Fee	Full Cost	Fee @ Policy Level	Increased Revenue, Net
Temp - Christmas tree lots	\$183	\$241	\$169	(\$168)
Temp - General use	\$85	\$160	\$112	\$160
Temp - mall, covered	\$128	\$241	\$169	\$0
Temp - parade floats	\$128	\$241	\$169	\$0
Assemble - >300 < 1,000 sq. ft. (new fee)	\$0	\$194	\$194	\$0
Any Canopy > 400 sq. ft.	\$101	\$241	\$169	\$544
Tents - >200 - < 1,000 sq ft	\$101	\$241	\$169	\$952
Tents > 1000 sq. ft	\$155	\$241	\$169	\$28
Minimum P.C. fee	\$92	\$478	\$239	\$3,672
Fire Alarm system - new	\$320	\$629	\$440	\$3,005
Fire sprinkling monitoring system	\$103	\$478	\$334	\$5,786
Fire extinguishing system - Pl. Chk - fixed	\$119	\$383	\$268	\$4,478
Sprinkler system per riser - Pl. Chk	\$366	\$1,198	\$839	\$14,179
Underground sprinkler supply main Pl. Chk.	\$200	\$582	\$407	\$5,177
Residential sprinkler system plan - Pl. Chk.	\$187	\$607	\$425	\$0
Sprinkler sys. Alt. or T.I. - Pl. Chk.	\$106	\$371	\$259	\$19,941
Standpipe system P.C.	\$119	\$383	\$268	\$2,985
Pyrotechnic Display	\$184	\$194	\$194	\$20
Flammable liquir room P.C. < 1000 sq. ft.	\$119	\$383	\$383	\$0
O2/compress gas sys P.C. 6,000-12,000 c.f.	\$119	\$654	\$327	\$0
O2/compress gas sys P.C. > 12,000 c.f.	\$210	\$560	\$392	\$0
Private underground fire mains P.C.	\$200	\$629	\$440	\$480
Combust. Mataterial Storage	\$209	\$194	\$194	(\$0)
Highly Toxic & Toxic, > exempt	\$187	\$194	\$194	\$0
Day Care, Group E, Div. 3	\$211	\$194	\$194	(\$0)
LPG tank P.C.	\$92	\$289	\$289	\$787
Ann. Fire Insp - Eng. Co Level 1	\$61	\$80	\$80	\$231
Ann. Fire Insp - Eng. Co Level 2	\$73	\$120	\$120	\$173,501
Ann. Fire Insp - Eng. Co Level 3	\$85	\$161	\$161	\$45,011
Ann. Fire Insp - Eng. Co Level 4	\$98	\$241	\$241	\$13,422
Ann Fire Insp - F.P. Insp - Level 0	\$100	\$51	\$100	\$0
Ann Fire Insp - F.P. Insp - Level 1	\$109	\$51	\$51	(\$84,986)
Ann Fire Insp - F.P. Insp - Level 2	\$122	\$92	\$92	(\$15,689)
Ann Fire Insp - F.P. Insp - Level 3	\$141	\$458	\$320	\$57,186
Ann Fire Insp - F.P. Insp - Level 4	\$246	\$716	\$500	\$28,153
Ann Fire Insp - F.P. Insp - Level 5	\$365	\$1,232	\$861	\$7,943
Ann Fire Insp - F.P. Insp - Level 6	\$611	\$1,320	\$1,054	\$7,088
Ann Fire Insp. Fee - Fire Insp. On Hangars	\$61	\$61	\$61	(\$147)
Ann Fire Insp. Fee - Fire Insp. Processing Fee	\$67	\$67	\$67	\$3
Day care, large family, Group R, div. 3	\$51	\$194	\$194	\$1,575
Flammable liquids facilities	\$293	\$241	\$241	(\$52)
Aboveground storage tanks - 1st tank	\$278	\$241	\$241	(\$0)
Addit'l aboveground storage tanks	\$278	\$241	\$241	(\$0)
Assembly w/an occupant load > 5000	\$326	\$326	\$326	\$0
Third (3rd) Reinspection - non compliance	\$20	\$194	\$194	\$0
P.C. flammable Liq. Room - >1000 sq. ft.	\$165	\$409	\$286	\$121
P.C. - Fire hydrants - each	\$22	\$78	\$54	\$324
P.C. - U.S.T. - new install. of flam. L.S.T. (1)	\$585	\$1,446	\$1,012	\$2,136
P.C. - U.S.T. - new install. of flam. L.S.T. (ea. Addit. Ta	\$136	\$1,446	\$1,012	\$1,752
P.C. - Monitoring wells; per	\$337	\$220	\$220	(\$0)
P.C. UST Closure	\$229	\$2,390	\$1,195	\$9,660
P.C. - clos. of flam L.S.T.; ea. Addtank per site	\$58	\$2,390	\$1,195	\$11,370
P.C. - UST sys. Alteration; minor tank and piping repair	\$147	\$409	\$286	\$4,866
P.C. - modification of a U.S.T. permit	\$225	\$125	\$125	(\$0)
P.C. - Transfer U.S.T. to a new owner	\$249	\$78	\$78	(\$0)
Fire New Business Inspections	\$84	\$123	\$123	\$26,598
Planning - CUP	\$0	\$47	\$0	\$0
Other Ann. Hi Rise inspection Shell Only	\$3,668	\$4,728	\$4,728	\$2,119
				\$370,133

TORRANCE  
Fire - Haz Mat  
2008/09

Service Name	Current		Recommendations	
	Per Unit		Per Unit	Annual
	Current Fee	Full Cost	Fee @ Policy Level	Increased Revenue, Net
H.M. - regulated substances, toxics	\$22.80	\$28.78	\$28.78	\$43,765
H.M. - regulated substances - flammables	\$9.50	\$16.03	\$14.42	\$28,355
H.M. - H.M. disclosure	\$1.20	\$1.43	\$1.43	\$49,012
U.S.T. - Site migration Review & oversight	\$870	\$1,986	\$1,390	\$2,600
P.C. U.S.T. - tank - closure	\$229	\$1,375	\$717	\$4,971
P.C. U.S.T. - Ea. Add'l tanks - closure	\$58	\$1,375	\$717	\$7,171
P.C. - U.S.T. - new install. of flam. L.S.T. (1) (new fee)	\$585	\$1,405	\$868	\$1,265
P.C. - U.S.T. - new install. of flam. L.S.T. (ea. Addit. Tank)	\$136	\$1,405	\$868	\$1,736
P.C. - UST sys. Alteration; minor tank and piping repair (new fee)	\$147	\$396	\$286	\$10,010
UST - CUPA Permit - each	\$256	\$593	\$415	\$28,470
				\$177,354

Torrance  
Animal Control  
2008/09

Service Name	Current		Recommendations										Increased Revenue, Net
	Per Unit	Full Cost	Per Unit	Burbank	Culver City	Pasadena	Santa Monica	Newport Beach	Hermosa Beach	Manhattan Beach			
Boarding Fee - cats (temp.; city facility)	\$8	36	\$8	\$20 + \$10/day			\$8	\$57				\$0	
Boarding Fee - dogs (temp; city facility)	\$8	71	\$36	\$20 + \$10/day			\$8	\$89				\$2,053	
Impound fee - 2nd & subsequent offense	\$20	222	\$45	\$35		\$89	\$54	\$110	\$103			\$498	
Impound fee - 3rd & subsequent offense	\$30	231	\$70	\$45		\$194	\$75	\$110	\$171			\$397	
Impound fee for dogs or cats	\$10	231	\$25	\$25		\$38	\$38	\$110	\$47			\$3,233	
License Fee - altered cats	\$5	26	\$5	\$5			\$16		\$6			\$3	
License Fee - altered dogs	\$20	42	\$20	\$25	\$20		\$54	\$24	\$12			\$595	
License Fee - unaltered cats	\$10	27	\$10	\$5	\$10		\$16		\$14			\$0	
License Fee - unaltered dogs	\$40	41	\$40	\$50	\$40		\$54	\$48	\$29			\$76	
License replacement	\$5	10	\$5	\$3	\$5		\$2	\$4	\$3			\$0	
<b>Total</b>												<b>\$6,854</b>	

Culver City:

License Fee - altered/unaltered cats - License fee is voluntary

Pasadena:

Impound Fees - Relate only to dogs; cats and other small animals are \$14

Santa Monica:

Impound Fees - Relate only to dogs; cats are \$15 for impound, \$7.50 per day and \$7.50 for release

Torrance  
Police  
2008/09

	Current		Department		Increased		Santa				
	Current Fee	Total Cost	Recommendation	Revenue, Net	Culver City	Pasadena	Monica	Burbank	Newport Beach	Hermosa Beach	Manhattan Beach
False Alarm - Burglary	\$ 125	\$ 96	\$ 125	\$ -	\$ 111	\$ 127	\$ 134	\$ 75	\$ 84	\$ 84	\$ 190
False Alarm - Robbery	\$ 150	\$ 121	\$ 150	\$ -	\$ 111	\$ 127	\$ 134	\$ 75	\$ 84	\$ 84	\$ 290
Vehicle Release	\$ 72	\$ 74	\$ 74	\$ 4,698	\$ 125	\$ 113	\$ 102	\$ 60	\$ 22		\$ 126
Weekend Jail Fee	\$ 165	\$ 258	\$ 80	\$ (70,720)				\$ 90			
Booking Fee	\$ 329	\$ 390	\$ 390	\$ 42,026					\$ 183		\$ 220
Clearance Letter	\$ 28	\$ 16	\$ 16	\$ (1,777)	\$ 12	\$ 10		\$ 20	\$ 22	\$ 49	\$ 38
Vehicle Repo. Reimb.	\$ 15	\$ 12	\$ 12	\$ (365)		\$ 15			State Fee		
Equip Violation Citat. Sign-off	\$ 10	\$ 45	\$ 20	\$ 25,000			\$ 18				\$ 45
Disturbance Fee (2nd & subseq	\$ 195	\$ 152	\$ 152	\$ (8,600)		\$ 150	\$ 590				\$ 150
DUI - Police	\$ 240	\$ 455	\$ 455	\$ 18,705		\$ 580	\$ 1,608				Cost
<b>Total</b>				\$ 8,966							

\* Department does not want to index this fee as it would take the fee out of market comparability.  
 \*\* These fees are being left at the current rate as all of the volume documents were unavailable at the time of the fee study.  
 \*\*\* Department is using a range to allow competitive cost recovery. Department does not want to index the range.

Notes from Audit Division:

Culver City:  
 False Alarm-Burglary/False Alarm-Robbery (\$111) - The fee for False Alarms of any kind is \$111, unless the permit has been suspended or revoked, in which case the fee is \$105  
 Vehicle Release (\$125) - No charge to victim

Pasadena:  
 False Alarm-Burglary/False Alarm-Robbery (\$127) - Only one False Alarm fee charged for second and subsequent events within 12-month period  
 Vehicle Release (\$113) - No charge to victim; includes impound; fee is increased to \$131 for abandoned vehicles (30-day impound)  
 Disturbance Fee (2nd & subsequent) (\$150) - Minimum fee; maximum fee is the actual cost  
 DUI - Police (\$580) - Fee is for a First Offender Program and includes state and county fees

Santa Monica:  
 False Alarm-Burglary/False Alarm-Robbery (\$134) - Only one False Alarm fee; charged for third time within fiscal year; increased to \$177 for fourth and subsequent  
 Vehicle Release (\$102) - Includes impound; fee is increased to \$519 for 30-day impound  
 Disturbance Fee (2nd & subsequent) (\$590) - Party Response Fee charged for second call in a day  
 DUI - Police (\$1,608) - Charged for DUI Response - Accident/Injury

Burbank:  
 False Alarm-Burglary/False Alarm-Robbery (\$75) - Only one False Alarm fee; charged for third time within calendar year; increased to \$100 for fourth and subsequent  
 Vehicle Release (\$60) - Only impound fee

Newport Beach:  
 Vehicle Repossession Fee - Equal to the state fee  
 Hermosa Beach:  
 False Alarm-Burglary/False Alarm-Robbery (\$84) - After 3rd per calendar year

Manhattan Beach:  
 False Alarm-Burglary (\$190) - No charge for first two in calendar year; 3rd response is \$190; 4th response is \$285; 5th and subsequent is \$380  
 False Alarm-Robbery (\$290) - No charge for first two in calendar year; 3rd response is \$290; 4th response is \$435; 5th and subsequent is \$580  
 Booking Fee (\$220) - County fee plus \$220 City fee upon conviction  
 Disturbance Fee (2nd & subsequent) (\$150) - Charge the fully allocated hourly rates for all responding personnel after the initial response/warning with a \$150 minimum.

Torrance  
Community Services  
2008-09

Fee Description	Current	Recommended
Non-resident fee for class registration *	\$10 - \$20	\$20
Fee for use of softball field lighting	\$35 for the first two hours & \$11 for each additional hour	\$15 - \$25 per hour
Fee for use of soccer field lighting	\$49 for the first two hours & \$18 for each additional hour	\$15 - \$25 per hour
Weekly resident fee for therapeutic programs	\$20 - \$25	\$25 - \$35
Weekly non-resident fee for therapeutic programs	\$25 - \$30	\$35 - \$40
Fee for the Turkey Trot	\$20 - \$28	\$20 - \$35
Fee for camps	\$99 - \$125	\$120 - \$150
Weekly fee for the After School Clubs	\$23 - \$30	\$25 - \$35
Resident fee for adult softball leagues	\$400 - \$440 per team	\$425 - \$500 per team
Non-resident fee for adult softball leagues	\$450 - \$490 per team	\$475 - \$550 per team
Resident fee for adult basketball leagues	\$300 - \$325 per team	\$325 - \$375 per team
Non-resident fee for adult basketball leagues	\$325 - \$350 per team	\$325 - \$400 per team
Fee for youth sports leagues	\$49 - \$65 per participant	\$55 per participant
Fee for youth sports "Contract Classes"	\$5 - \$9 per hour of instruction	\$5 - \$25 per hour of instruction
Fee for youth and seniors at the Sea Aire Golf Course	\$3 - \$3.50 per round	\$3 per round
Fee for adults at Sea Aire Golf Course	\$4 - \$4.50 per round	\$5 per round
Fee for swim classes	\$4 - \$6 per hour of instruction	\$8 per hour of instruction
Fee for the Competitive Swim Team	\$90 - \$120 per participant	\$125 - \$175 per participant
Fee for Sync or Swim	\$90 - \$120 per participant	\$125 - \$175 per participant
Fee for Synchronized Swimming	\$60 - \$80 per participant	\$75 - \$100 per participant
Fee for the Torrettes Drill Team	\$220 - \$260 per participant	\$275 - \$350 per participant
Fee for Dance Camp	\$3 - \$5 per hour of instruction	\$5 - \$10 per hour of instruction
Fee for pre-school classes	\$4 - \$6 per hour of instruction	\$5 - \$10 per hour of instruction
Fee for Civic Chorale	\$35 - \$50 per participant	\$50 - \$100 per participant
Fee for youth fine arts "Contract Classes"	\$2 - \$10 per hour of instruction	\$2 - \$14 per hour of instruction

\* - Non-resident registration fee is associated with registration fees, however it is deposited into the General Fund.

In addition, staff are recommending that the following New Fees be added:

Fee for "Non-Profit" rental of the Wilson Park Roller Hockey Rink	N/A	\$40-\$55 per hour
Fee for "Private" rental of the Wilson Park Roller Hockey Rink	N/A	\$50-\$65 per hour
Fee for "Commercial" rental of the Wilson Park Roller Hockey Rink	N/A	\$90-\$120 per hour
Fee for rental of the Wilson Park Sports Center Plaza (in conjunction with a permit to use the Wilson Park Sports Center)	N/A	\$50 per event

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CITY OF TORRANCE  
CULTURAL ARTS

Fee Description	Current Fee	Fully Burdened Cost	Department Proposed Fees	Comments
Meeting Hall:				
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Kitchen fee	\$60.25/per event	29	60.25	per event
Room Rental - Resident, non-profit	\$85/hr	170	85	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$97/hr	170	97	per hour
Room Rental - Non-resident, private/ commercial	\$182.50/hr	170	182.5	per hour
Recreation Center:				
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Kitchen fee	\$60.25/per event	29	60.25	per event
Recreation Center Auditorium:				
Room Rental - Resident, non-profit	\$72.75/hr	170	72.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$85/hr	170	85	per hour
Room Rental - Non-resident, private/ commercial	\$97/hr	170	97	per hour
Recreation Center Assembly Room:				
Room Rental - Resident, non-profit	\$29.75/hr	158	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	158	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	158	42.25	per hour
James Armstrong Theatre:				
Interdepartmental	N/A	369	70	per hour
Room Rental - Resident, non-profit	\$60.25/hr	369	70	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$146/hr	369	168	per hour
Room Rental - Non-resident, private/ commercial	\$268.25/hr	369	308	per hour
Technician Staff:				
Resident, non-profit/non-resident, non-profit				
Stage Manager	\$26.25/hr	38	30	per hour
Light Technician	\$21.50/hr	31	25	per hour
Sound Technician	\$21.50/hr	31	25	per hour
Spotlight/Rail Technician	\$21.50/hr	31	25	per hour
House Manager	\$21.50/hr	26	25	per hour
Box Office Staff	\$17.75/hr	19	20	per hour
Resident, Private/non-resident, private/commercial				
Stage Manager	\$29.75/hr	38	30	per hour
Light Technician	\$23.75/hr	31	25	per hour
Sound Technician	\$23.75/hr	31	25	per hour
Spotlight/Rail Technician	\$23.75/hr	31	25	per hour
House Manager	\$23.75/hr	26	25	per hour
Box Office Staff	\$20/hr	19	20	per hour
Theater Lobby (sole use):				
Room Rental - Resident, non-profit	\$23.75/hr	117	23.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	117	36	per hour
Room Rental - Non-resident, private/ commercial	\$121.50/hr	117	121.5	per hour
Scene Shop (sole use):				
Room Rental - Resident, non-profit	\$11.50/hr	-	11.5	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$23.75/hr	-	23.75	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	-	42.25	per hour
Torino Plaza/Entry Plaza:				
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Room Rental - Resident, non-profit	\$29.75/hr	170	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$42.25/hr	170	42.25	per hour
Room Rental - Non-resident, private/ commercial	\$60.25/hr	170	60.25	per hour
Studios:				
Set-up & teardown fee	\$48.25/per event	44	48.25	per event
Interdepartmental	\$10/hr	101	25	per hour *
Room Rental - Resident, non-profit	\$29.75/hr	101	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	101	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	101	42.25	per hour
Nakano Theatre:				

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CITY OF TORRANCE  
CULTURAL ARTS

Fee Description	Current Fee	Fully Burdened Cost	Department Proposed Fees	Comments
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Interdepartmental	\$10/hr	146	25	per hour *
Room Rental - Resident, non-profit	\$72.75/hr	146	72.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$85/hr	146	85	per hour
Room Rental - Non-resident, private/commercial	\$97/hr	146	97	per hour
Lobby (sole use):				
Set-up & teardown fee	\$29.75/per event	44	29.75	per event
Room Rental - Resident, non-profit	\$29.75/hr	101	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	101	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	101	42.25	per hour
Garden Room:				
Set-up & teardown fee	\$29.75/per event	29	29.75	per event
Event manager	\$29.75/hr	29	29.75	per hour
Room Rental - Resident, non-profit	\$29.75/hr	202	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	202	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	202	42.25	per hour
Japanese Garden:				
Event manager	\$29.75/hr	29	29.75	per hour
Set-up & teardown fee	\$29.75/per event	29	29.75	per event
Room Rental - Resident, non-profit	\$36/hr	202	36	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$42.25/hr	202	42.25	per hour
Room Rental - Non-resident, private/ commercial	\$48.25/hr	202	48.25	per hour
West Annex Commission Room:				
Set-up & teardown fee	\$36/per event	81	36	per event
Room Rental - Resident, non-profit	\$23.75/hr	122	23.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$29.75/hr	122	29.75	per hour
Room Rental - Non-resident, private/ commercial	\$36/hr	122	36	per hour
Library Meeting Room:				
Set-up & teardown fee	\$48.25/per event	161	48.25	per event
Room Rental - Resident, non-profit	\$29.75/hr	122	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$48.25/hr	122	48.25	per hour
Room Rental - Non-resident, private/ commercial	\$66.50/hr	122	66.5	per hour
Use of Alcohol:				
Police Officer	\$72.75/hr	90	72.75	per hour
Operations staff	\$29.75/hr	29	29.75	per hour
Box Office service fee	N/A		2.50	per ticket *

\* Department does not want to index these fees.

Torrance  
GIS/Mapping  
2008/09

GIS / Mapping	Current fees		Full Cost	
	First copy	Each additional copy	First copy	Each additional copy
<b>Item</b>				
Pre-printed maps and charts (color) 8.5" x 11"	\$ 2.30	\$ 0.70	\$2.20	\$1.10
Pre-printed maps and charts (color) 11" x 17"	\$ 3.40	\$ 1.20	\$3.30	\$2.20
Pre-printed maps and charts (color) 24" x 36"	\$ 14.00	\$ 9.50	\$27.50	\$16.50
Pre-printed maps and charts (B&W) 8.5" x 11"	\$ 1.20	\$ 0.35	\$2.20	\$1.10
Pre-printed maps and charts (B&W) 11" x 17"	\$ 1.70	\$ 0.70	\$3.30	\$2.20
Pre-printed maps and charts (B&W) 24" x 36"	\$ 6.80	\$ 6.80	\$27.50	\$16.50
Blueprints of aerials (36" x 36" or 40" x 40")	\$ 12.00		\$22.00	\$0.00
Custom aerial photo prints 8.5" x 11"	\$ 30.00	\$ 1.20	\$55.00	\$1.10
Custom aerial photo prints 11" x 17"	\$ 30.00	\$ 2.30	\$55.00	\$2.20
Custom aerial photo prints 24" x 36"	\$ 57.00	\$ 12.00	\$71.50	\$16.50
Custom aerial photo prints 36" x 48" or custom	\$ 63.00	\$ 14.00	\$82.50	\$33.00
Custom color or BW maps and charts 8.5" x 11"	\$ 30.00	\$ 1.20	\$82.50	\$1.10
Custom color or BW maps and charts 11" x 17"	\$ 30.00	\$ 2.30	\$82.50	\$2.20
Custom color or BW maps and charts 24" x 36"	\$ 57.00	\$ 12.00	\$110.00	\$16.50
Custom color or BW maps and charts 36" x 48"	\$ 63.00	\$ 14.00	\$110.00	\$33.00
Digital Data	\$ 30.00		\$55.00	\$0.00
each additional 15 minutes	\$ 14.00		\$27.50	\$0.00
Aerial photo viewer applications (BW) 8.5" x 11"	\$ 3.40	\$ 0.35	\$8.80	\$1.10
Aerial photo viewer applications (color) 8.5" x 11"	\$ 4.50	\$ 0.70	\$8.80	\$1.10

Torrance

Planning

2008-09

Attachment C

Service Name	Current		Recommendations	
	Per Unit		Per Unit	Annual
	Current Fee	Full Cost	Fee @ Policy Level	Increased Revenue, Net
Appeal	\$160	\$3,391	\$250	\$1,348
Code Enf. - NPDES - 3rd inspection	\$0	\$432	\$432	\$1,728
Code Enf. - Noise - 2nd inspection	\$0	\$432	\$432	\$5,185
Code Enf. - Noise - 3rd inspection	\$0	\$432	\$432	\$1,296
Code Enf. - NPDES - 2nd inspection	\$0	\$432	\$432	\$7,778
Code Enf. - Property Maint - 2nd inspection	\$0	\$720	\$432	\$3,889
Code Enf. - Property Maint - 3rd inspection	\$0	\$1,152	\$432	\$864
Code Enf. - Signage - 2nd inspection	\$0	\$432	\$432	\$3,889
Code Enf. - Signage - 3rd inspection	\$0	\$432	\$432	\$864
Code Enf. - Zoning - 2nd inspection	\$0	\$504	\$432	\$74,307
Code Enf. - Zoning - 3rd inspection+C20	\$0	\$720	\$432	\$18,580
Carnival	\$163	\$264	\$163	(\$2)
Conditional Use Permit	\$2,534	\$5,954	\$2,977	\$13,293
CUP - Multiple Filing	\$1,181	\$2,201	\$1,181	\$0
Development Permit (DVP)	\$1,955	\$5,681	\$2,841	\$3,542
Division of Lot - (DIV)	\$1,417	\$2,108	\$1,417	\$5
DVP - Multiple Filing	\$911	\$2,759	\$1,380	\$0
Environmental Assessment (EAS)	\$2,046	\$6,156	\$3,078	\$6,192
Fence Height Exception	\$347	\$972	\$972	\$1,874
General Plan Amendment (GPA)	\$3,646	\$6,156	\$6,156	\$5,020
GPA - Multiple Filing Fee	\$2,050	\$2,844	\$2,844	\$794
Large Family Day Care permit	\$190	\$966	\$483	\$1,172
Minor Development Permit	\$543	\$1,227	\$613	\$634
Minor Hillside Exception	\$192	\$375	\$192	\$18
Minor Mod of CUP,PRE,PCR,DVP	\$543	\$1,211	\$606	\$1,753
Minor Use Permit	\$543	\$1,947	\$974	\$2,153
Mod. Of CUP,PRE ,PCR,DVP -Mult. Filing	\$968	\$2,431	\$1,216	\$1,238
Mod. Of CUP,PRE,PCR,DVP	\$2,076	\$4,487	\$2,243	\$1,675
Non Residential trailer	\$223	\$613	\$307	\$251
Notification Fee - City Council	\$316	\$416	\$416 *	\$2,008
Notification Fee - Planning Commis	\$174	\$315	\$315 *	\$15,469
Parking Lot Sales/Exceptions/Tents	\$204	\$284	\$204	\$34
PCR - Multiple Filing	\$860	\$4,199	\$2,100	\$1
Planned Dev - Multiple filing	\$1,367	\$4,532	\$2,266	\$1,798
Planned Development	\$2,931	\$6,156	\$3,078	\$147
Planning Commis. Review (PCR)	\$1,844	\$3,302	\$1,849	\$15
Precise Plan of Develop (PRE)	\$2,016	\$7,196	\$3,598	\$55,366
Satellite Dish	\$341	\$1,520	\$760	\$419
Tentative Tract Map	\$1,861	\$2,301	\$1,861	\$0
Time Extension	\$453	\$869	\$454	\$17
Title Company info requests	\$195	\$406	\$203	\$0
Validation (VAL)	\$3,023	\$5,681	\$5,681	\$1,329
Variance (VAR)	\$4,152	\$6,224	\$6,224	\$8,287
Waiver (WAV)	\$1,831	\$2,348	\$2,348	\$9,299
Wireless Telcomm.	\$366	\$2,128	\$1,064 **	\$8,375
Zone Change (ZON)	\$4,091	\$6,156	\$6,156	\$12,389
Zoning Letter	\$177	\$406	\$203	\$495
<b>Total</b>				<b>\$274,788</b>

\* Fee plus actual publication and postage costs.

\*\* Fee plus actual consulting costs.

Torrance  
Building & Safety  
2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION
<b>NEW CONSTRUCTION - Residential</b>			
<i>VALUATION (SF NEW/SF ADD-REM)</i>			
< \$5,000 (50/93)	\$229	\$270 (1)	\$270
\$ 5001 - \$10,000 (100/185)	\$387	\$415 (1)	\$415
\$ 10,001 - \$20,000 (198/370)	\$611	\$619 (1)	\$619
\$20,001 - \$50,000 (495/926)	\$1,172	\$1,285 (1)	\$1,285
\$50,001 - \$100,000 (990/1852)	\$1,950	\$2,404 (1)	\$2,404
\$100,001 - \$250,000 (2475/4630)	\$3,308	\$3,801 (1)	\$3,801
\$ 250,001 - \$500,000 (7426/13889)	\$5,817	\$6,517 (1)	\$6,517
\$ 500,001 - \$750,000 (7426/13889)	\$8,638	\$8,757 (1)	\$8,757
\$750,001 - \$1,000,000 (9901/18519)	\$11,149	\$12,355 (1)	\$12,355
> \$1,000,001	\$22,441	\$20,038 (1)	\$20,038
<b>NEW CONSTRUCTION - Com B-VA</b>			
< \$5,000 (46)	\$284	\$452 (1)	\$452
\$ 5001 - \$10,000 (93)	\$480	\$832 (1)	\$832
\$ 10,001 - \$20,000 (185)	\$758	\$1,152 (1)	\$1,152
\$20,001 - \$50,000 (463)	\$1,453	\$1,708 (1)	\$1,708
\$50,001 - \$100,000 (926)	\$2,418	\$3,090 (1)	\$3,090
\$100,001 - \$250,000 (2315)	\$4,102	\$5,244 (1)	\$5,244
\$ 250,001 - \$500,000 (6944)	\$7,213	\$9,106 (1)	\$9,106
\$ 500,001 - \$750,000 (7426/13889)	\$10,711	\$12,940 (1)	\$12,940
\$750,001 - \$1,000,000 (9259)	\$13,825	\$16,766 (1)	\$16,766
> \$1,000,001	\$27,827	\$28,173 (1)	\$28,173

(1) This fee includes Plan Check fee (70% of Permit fee), Handicap fee (60% of Permit fee), Energy fee (60% of Permit fee) and NPDES fee (20% of Permit fee).

**M/E/P's**

**Grading Plan Check:**

1 to 100	\$236	\$241	\$241
101 to 1,000	\$358	\$298	\$298
1,001 to 10,000	\$476	\$453	\$453
10,001 to 100,000 first 10,000	\$476	\$482	\$482
each additional 10,000 (n)	\$212	\$28	\$28
100,001 to 200,000 first 10,000	\$2,382	\$963	\$963
each additional 10,000 (n)	\$145	\$28	\$28
200,001 to 999,999,999 - first 200,000	\$3,688	\$1,431	\$1,431
each additional 10,000 (n)	\$73	\$28	\$28

**Grading Permit Fees:**

1 to 100	\$286	\$525	\$525
101 to 1,000	\$363	\$663	\$663
each additional 100 (n)	\$156	\$18	\$18
1,001 to 10,000 first 1,000	\$1,770	\$1,375	\$1,375
each additional 100 (n)	\$161	\$68	\$68
10,001 to 100,000 - first 10,000	\$3,207	\$2,063	\$2,063
each additional 10,000 (n)	\$566	\$68	\$68
100,001 to 999,999,999 - first 100,000	\$8,296	\$2,825	\$2,825
each additional 200,000 (n)	\$312	\$150	\$150

**Paving Plan Check:**

0 to 1,000	\$0	\$0	\$0
1,001 to 10,000 first 1,000	\$236	\$99	\$99
each additional 1,000 (n)	\$357	\$28	\$28

Torrance  
 Building & Safety  
 2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION
10,001 to 100,000 first 10,000	\$357	\$269	\$269
each additional 10,000 (n)	\$134	\$28	\$28
100,001 to 999,999,999 - first 100,000	\$1,427	\$340	\$340
each additional 10,000 (n)	\$68	\$28	\$28
Paving Permit:			
0 to 1,000	\$0	\$0	\$0
1,001 to 10,000 first 1,000	\$363	\$300	\$300
each additional 1,000 (n)	\$71	\$75	\$75
10,001 to 100,000 first 10,000	\$996	\$450	\$450
each additional 10,000 (n)	\$233	\$75	\$75
100,001 to 999,999,999 - first 100,000	\$3,097	\$650	\$650
each additional 10,000 (n)	\$135	\$75	\$75
Mechanical Permits:			
Forced Air or Gravity-type furnace:		\$0	\$0
Up to 10,000 btu including ducts and vents	\$16.90	\$25	\$25
Over 10,000 btu including ducts and vents	\$18.55	\$38	\$38
Floor furnace	\$16.90	\$25	\$25
Heater-suspended type	\$16.90	\$25	\$25
Heater- recessed type	\$16.90	\$25	\$25
Heater-floor mounted	\$16.90	\$25	\$25
Decorative fireplace (gas only)	\$16.90	\$25	\$25
Boiler, Compressor, Absorption System:			
Not over 3 hp - Up to 100,000 btu	\$16.90	\$25	\$25
Not over 15 hp - 100,000 to 500,000 btu	\$16.90	\$38	\$38
Not over 30 hp - 500,001 to 1,000,000 btu	\$38.50	\$50	\$50
Not over 50 hp - 1,000,001 to 1,750,000 btu	\$58.70	\$63	\$63
Over 50 hp - over 1,750,000 btu	\$99.55	\$100	\$100
Air Handling Unit, Including Ducts:			
Under 10,000 cfm	\$11.30	\$25	\$25
Over 10,000 cfm	\$18.55	\$38	\$38
Evaporative Cooler (non portable)	\$11.30	\$25	\$25
Vent Fan/Single Duct	\$8.60	\$13	\$13
Appliance Vent - only	\$8.60	\$13	\$13
Ventilation System	\$11.30	\$25	\$25
Mechanical Exhaust System	\$11.30	\$25	\$25
Commercial/Industrial Incinerator	\$77.60	\$125	\$125
Repair, Alteration, Addition	\$16.90	\$38	\$38
Misc. Appliance or Equipment	\$11.30	\$25	\$25
Gas System for Equipment	\$5.30	\$13	\$13
Plumbing Permits:			
Bath tub	\$11.40	\$20	\$20
Shower	\$11.40	\$20	\$20
Laundry tub or tray	\$11.40	\$20	\$20
Lavatory (wash basin)	\$11.40	\$20	\$20
Water closet (toilet)	\$11.40	\$20	\$20
Urinal	\$11.40	\$20	\$20
Commercial sinks	\$11.40	\$20	\$20
Kitchen Sink with Disposal	\$11.40	\$20	\$20
Garbage Disposal	\$11.40	\$20	\$20
Dishwasher	\$11.40	\$20	\$20
Automatic Washer	\$11.40	\$20	\$20
Water heater	\$11.40	\$20	\$20
Floor Drain	\$11.40	\$20	\$20
Floor Sink	\$16.65	\$25	\$25

Torrance  
 Building & Safety  
 2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION
Drinking Fountain	\$16.65	\$25	\$25
Bar Sink	\$11.40	\$20	\$20
Sand/Grease Trap	\$11.40	\$25	\$25
Lawn System	\$11.40	\$25	\$25
Water System	\$11.40	\$25	\$25
Gas Meter/Sys - up to 5 outlets	\$11.40	\$20	\$20
Additional amount over 5, each	\$3.30	\$5	\$5
Vacuum Breakers - up to 5 outlets	\$11.40	\$20	\$20
Additional amount over 5, each	\$3.30	\$5	\$5
Building Sewer	\$16.65	\$50	\$50
Connect additional bldg/work to bldg sewer	\$16.65	\$38	\$38
Alter or Repair Existing Sewer	\$11.40	\$50	\$50
Rainwater System per drain	\$11.40	\$13	\$13
Abandon Cesspool or Cap Sewer	\$11.40	\$75	\$75
Cesspool or Septic Tank	\$33.20	\$150	\$150
Sewer Usage Fee - for each 15 units	\$0.00	\$0	\$0
Misc.	\$11.40	\$25	\$25
<b>Electrical Permits:</b>			
Switches/Outlets, 1 to 20, each	\$2.05	\$3	\$3
Additional amount over 20, each	\$1.35	\$1	\$1
Light Fixtures, 1 to 20, each	\$2.05	\$3	\$3
Additional amount over 20, each	\$1.35	\$1	\$1
String Lamps, 1 to 20 each	\$0.75	\$3	\$3
Additional amount over 20, each	\$0.50	\$1	\$1
Range	\$6.50	\$13	\$13
Clothes Dryer	\$6.50	\$13	\$13
Water Heater	\$6.50	\$13	\$13
Garbage Disposal	\$3.30	\$13	\$13
Dishwasher	\$3.30	\$13	\$13
Space Heater	\$3.30	\$13	\$13
Sta. Appliance (1/2 hp max.)	\$3.30	\$13	\$13
Sta. Cook-Top	\$3.30	\$13	\$13
Oven	\$3.30	\$13	\$13
Automatic Washer	\$3.30	\$13	\$13
Electric Motors not over 1 hp	\$5.30	\$18	\$18
Electric Motors not over 3 hp	\$5.30	\$18	\$18
Electric Motors not over 8 hp	\$8.60	\$25	\$25
Electric Motors not over 15 hp	\$11.30	\$30	\$30
Electric Motors not over 50 hp	\$13.15	\$35	\$35
Electric Motors not over 100 hp	\$33.25	\$43	\$43
Electric Motors not over 500 hp	\$49.80	\$50	\$50
Electric Motors over 500 hp	\$99.55	\$113	\$113
Service 0-600V - not over 200A	\$13.80	\$38	\$38
Service 0-600V - over 200A	\$13.80	\$50	\$50
Service Over 600V	\$103.35	\$150	\$150
Sub-Panel/Misc.	\$6.85	\$25	\$25
Meter Sockets	\$6.85	\$38	\$38
Mercury Vapor Fixtures on Poles	\$6.85	\$25	\$25
Temporary Power Pole	\$16.60	\$38	\$38
Timer	\$3.40	\$8	\$8
Transformer not over 1 Kv	\$5.45	\$13	\$13
Transformer not over 3 Kv	\$6.85	\$20	\$20
Transformer not over 8 Kv	\$8.85	\$25	\$25
Transformer not over 15 Kv	\$11.65	\$33	\$33
Transformer not over 50 Kv	\$13.60	\$38	\$38
Transformer not over 100 Kv	\$33.95	\$50	\$50
Transformer not over 500 Kv	\$51.30	\$75	\$75
Transformer over 500 Kv	\$102.55	\$100	\$100

Torrance  
Building & Safety  
2008/09

VALUATION	CURRENT	FULL COST	RECOMMENDATION
Non-Residential Roofing Permits:			
Number of Squares			
Up to 25 squares	\$71	\$75	\$75
26 to 50 squares	\$142	\$150	\$150
51 to 75 squares	\$218	\$250	\$250
76 to 100 squares	\$371	\$400	\$400
101 to 125 squares	\$488	\$475	\$475
126 to 150 squares	\$527	\$513	\$513
151 to 175 squares	\$714	\$575	\$575
176 to 200 squares	\$820	\$613	\$613
201 to 250 squares	\$887	\$650	\$650
251 to 300 squares	\$951	\$750	\$750
301 to 350 squares	\$1,007	\$800	\$800
351 to 400 squares	\$1,036	\$875	\$875
401 to 450 squares	\$1,162	\$938	\$938
451 to 500 squares	\$1,227	\$1,000	\$1,000
501 to 600 squares	\$1,288	\$1,038	\$1,038
601 to 700 squares	\$1,358	\$1,075	\$1,075
701 to 800 squares	\$1,483	\$1,113	\$1,113
801 to 900 squares	\$1,523	\$1,150	\$1,150
901 to 1000 squares	\$1,584	\$1,188	\$1,188
Residential Re-roof:			
Up to 25 squares	\$71	\$75	\$75
26 to 50 squares	\$142	\$150	\$150
51 to 75 squares	\$167	\$188	\$188
76 to 100 squares	\$244	\$250	\$250
Annual Oil Well Site Inspection:			
1st Inspection	\$217	\$0	\$0
2nd Inspection	\$217	\$0	\$0
3rd Inspection	\$213	\$0	\$0
3 Year Extension Hearing - Non-conforming wells	\$1,558	\$0	\$0
Oil Well Abandonment Fee	\$67	\$0	\$0
Rig tiedown Inspection	\$76	\$0	\$0
Certificaiton of Oil Rig	\$29	\$0	\$0
Torr Envirnl Quality Energy Cons Comm	\$273	\$0	\$0
Multi-filing	\$300	\$0	\$0
Appeal Fee	\$222	\$0	\$0
Newsrack Impound Fee	\$61	\$0	\$0
Special Animal Permit	\$25	\$470	\$470
Microfilm fee	\$6	\$0	\$0
Plan Storage fee	\$12	\$0	\$0
Worker's Comp Review fee	\$12	\$3	\$3
Soil Report Review	\$230	\$330	\$330
Mail-in fee (if applicable)	\$0	\$0	\$0
Banner Permit	\$155	\$160	\$160
Stockpile Permit	\$75	\$85	\$85

## Torrance

Engineering - Plan Checking  
2008-09

Service Name	Current		Recommendations	
	Per Unit		Per Unit	
	Current Fee	Full Cost	Fee @ Policy Level	Increased Revenue, Net
Street Vacation Summary	\$1,466	\$3,900	\$1,950	\$484
Street Vacation - Public Hearing	\$2,199	\$5,127	\$2,564	\$365
Hydrology study checking	\$611	\$2,003	\$1,001	\$781
Sewer study checking	\$611	\$2,568	\$1,284	\$673
Special study checking	\$611	\$1,615	\$1,131	\$520
Driveway curb cut	\$99	\$257	\$128	\$295
CoC (lot line/other)	\$269	\$399	\$399	\$391
Covenant & Agreement incl. Modification	\$174	\$328	\$328	\$925
Bond/Deposit reduction request	\$200	\$515	\$515	\$629
Final map checking - parcel - per sheet	\$245	\$345	\$241	(\$52)
Tract boundary-centerline chk	\$150	\$635	\$635	\$485
Subdivision Agreement time extens.	\$200	\$36	\$36	(\$987)
New Constr - val \$0-\$10,000	\$300	\$2,394	\$479	\$2,683
New Constr - val \$10,001 - \$20,000	\$900	\$2,949	\$1,032	\$1,984
New Constr - val \$20,001 - \$100,000	\$3,600	\$6,724	\$5,043	\$7,213
New Constr - val \$100,001 - \$250,000	\$10,500	\$15,932	\$15,932	\$10,864
New Constr - val > 250,000	\$15,000	\$16,809	\$16,809	\$0
Final map checking - tracts - per sheet	\$500	\$1,031	\$1,031	\$3,184
				\$30,437

**TORRANCE - ENGINEERING - INSPECTION**  
**FEES - 2008-2009**

	<b>Service Name</b>	<b>Current Fee</b>	<b>Full Cost</b>	<b>Recommendation</b>
	The fees for Construction & Excavation inspections shall be based on the following rates; provided, however that the fee for any such inspection shall not be less than \$73.00.			
4	A.C. Berm - commercial	\$1.22/L.F.	\$2.60/L.F.	\$1.80/L.F.
3	A.C. Berm - residential	\$1.22/L.F.	\$1.95/L.F.	\$1.30/L.F.
14	A.C. Paving - commercial	\$0.36/S.F.	\$3.90/S.F.	\$0.60/S.F.
13	A.C. Paving - residential	\$0.36/S.F.	\$2.60/S.F.	\$0.40/S.F.
24	Catch Basin - commercial	\$147/EACH	\$781/EACH	\$225/EACH
23	Catch Basin - residential	\$147/EACH	\$521/EACH	\$200/EACH
2	Curb & Gutter - commercial	\$1.22/L.F.	\$5.21/L.F.	\$1.80/L.F.
1	Curb & Gutter - residential	\$1.22/L.F.	\$3.26/L.F.	\$1.30/L.F.
26	Curb Drain - commercial	\$86/EACH	\$260/EACH	\$130/EACH
25	Curb Drain - residential	\$86/EACH	\$195/EACH	\$86/EACH
10	Driveway - commercial	\$0.36/S.F.	\$0.89/S.F.	\$0.60/S.F.
9	Driveway - residential	\$0.36/S.F.	\$1.28/S.F.	\$0.40/S.F.
29	Dumpster	\$73/EACH	\$130/EACH	\$73/EACH
33	Encroachment	\$100/EACH	\$271/EACH	\$100/EACH
40	Industrial Waste Permit App. - review	\$40/EACH	\$84/EACH	\$50/EACH
36	License Agreement - wells	\$489/EACH	\$844/EACH	\$600/EACH
37	License Agreement - wells - ea Addtl. Well	\$61/EACH	\$84/EACH	\$85/EACH
22	Manhole - commercial	\$147/EACH	\$781/EACH	\$300/EACH
21	Manhole - residential	\$147/EACH	\$543/EACH	\$200/EACH
52	Mapping fees*	\$10/EACH	\$27/EACH	\$10/EACH(MINIMUM)
28	Parkway Drain - commercial	\$86/EACH	\$651/EACH	\$250/EACH
27	Parkway Drain - residential	\$86/EACH	\$521/EACH	\$150/EACH
51	Construction & Excavation Permit	\$39/EACH	\$36/EACH	\$39/EACH
20	Sewer Connection - commercial	\$147/EACH	\$195/EACH	\$175/EACH
19	Sewer Connection - residential	\$147/EACH	\$130/EACH	\$130/EACH
6	Concrete sidewalk (w/o base) - commercial	\$0.36/S.F.	\$1.28/S.F.	\$0.60/S.F.
5	Concrete sidewalk (w/o base) - residential	\$0.36/S.F.	\$0.85/S.F.	\$0.40/S.F.
8	Concrete sidewalk (with base) - commercial	\$0.36/S.F.	\$1.70/S.F.	\$0.80/S.F.
7	Concrete sidewalk (with base) - residential	\$0.36/S.F.	\$1.07/S.F.	\$0.50/S.F.
12	Concrete spandrals & Cross Gutter - commercial	\$0.36/S.F.	\$3.85/S.F.	\$0.80/S.F.
11	Spandrals & Cross Gutter - residential	\$0.36/S.F.	\$2.68/S.F.	\$0.60/S.F.
38	Street Naming	\$855/EACH	\$1131/EACH	\$900/EACH
39	Street Naming Change	\$1466/EACH	\$1300/EACH	\$1300/EACH
35	Street Use Permit - annual	\$26/EACH	\$54/EACH	\$54/EACH
34	Street Use Permit - single use	\$26/EACH	\$54/EACH	\$26/EACH
41	Study Review - industrial waste	\$100/EACH	\$338/EACH	\$150/EACH
16	Trenches <5 ft. - commercial	\$1.22/L.F.	\$7.81/L.F.	\$1.85/L.F.
15	Trenches <5 ft. - residential	\$1.22/L.F.	\$7.81/L.F.	\$1.35/L.F.
18	Trenches >5 ft. - commercial	\$1.47/L.F.	\$10.42/L.F.	\$2.20/L.F.
17	Trenches >5 ft. - residential	\$1.47/L.F.	\$6.51/L.F.	\$1.60/L.F.

Whenever any work for which a permit is required has commenced without first obtaining a permit, a special investigation shall be made before a permit may be issued. An investigation fee, which shall be in addition to the normal permit inspection and mapping fees, shall be collected whether or not a permit is subsequently issued. The investigation fee shall be equal to the amount of the inspection fee.

\* A 5% surcharge (\$10.00 minimum) shall be added to all permit inspection fees for the purpose of updated maps and records.

The above fees will generate approximately \$25,000 annually.

Torrance  
Fire Prevention  
2008-09

Service Name	Current		Recommendations	
	Per Unit	Full Cost	Per Unit	Annual
	Current Fee		Fee @ Policy Level	Increased Revenue, Net
Aerosol products	\$211	\$241	\$241	\$30
Aircraft refueling vehicles	\$211	\$241	\$241	\$61
Aircraft repair hangar	\$183	\$323	\$226	\$0
Candles and open flame in assembly areas	\$52	\$129	\$90	\$38
Carnivals and fairs	\$236	\$569	\$398	\$973
Cellulose nitrate film	\$211	\$241	\$169	(\$0)
Cellulite nitrate storage	\$211	\$241	\$241	\$0
Combustible fiber storage	\$211	\$241	\$241	\$30
CG - flammable < exempt amt	\$155	\$241	\$169	\$182
CG - flammable > exempt amount	\$211	\$323	\$226	\$184
CG - highly toxic & toxic < exempt amt	\$155	\$241	\$169	\$42
Pyrohoric - < exempt amt	\$155	\$241	\$169	\$70
Pyrohoric - > exempt amt	\$211	\$323	\$226	\$0
Radioactive - < exempt amt	\$155	\$361	\$253	\$0
Radioactive - > exempt amt	\$211	\$323	\$226	\$0
Unstable (reactive) - < exempt amt	\$155	\$241	\$169	\$0
Unstable (reactive) - > exempt amt	\$211	\$323	\$226	\$15
Corrosive - < exempt amt	\$155	\$241	\$169	\$0
Corrosive - > exempt amt	\$211	\$323	\$226	\$0
Inert & simple asphyxiant	\$211	\$323	\$226	\$184
Irritant - > permit amt	\$155	\$361	\$253	\$0
Other health hazard - > permit amt	\$155	\$323	\$226	\$0
Oxidizing (incl. O2) - < exempt amt	\$155	\$241	\$169	\$168
Oxidizing (incl. O2) - > exempt amt	\$211	\$323	\$226	\$107
Sensitizer - > permit amt	\$155	\$323	\$226	\$0
Commercial rubbish - handling operation	\$291	\$569	\$398	\$0
Cryogenics	\$211	\$323	\$226	\$184
Dry cleaning plants	\$155	\$323	\$226	\$0
Dust producing operations'Day care - group E div 3	\$211	\$323	\$226	\$31
Explosives or blasting agents	\$211	\$323	\$226	\$76
Privat schools - Group E, div 1 & 2	\$262	\$323	\$323	\$245
Inside storage/use - class 1-3 liq., > exempt	\$211	\$323	\$226	\$612
Inside storage/use - class 1-3 liq., < exempt	\$155	\$323	\$226	\$2,495
Outside storage/use - class 1-3 liq., > exempt	\$211	\$323	\$226	\$398
Outside storage/use - class 1-3 liq., < exempt	\$155	\$323	\$226	\$0
Fruit ripening	\$211	\$323	\$226	\$0
Hazardous materials	\$213	\$323	\$226	\$399
High piled combustible storage	\$211	\$323	\$226	\$520
Group I, div 1.2	\$211	\$405	\$284	\$0
Group I, div 2	\$236	\$405	\$284	\$0
Group I, div 1.1 < 100 patients	\$456	\$1,060	\$742	\$0
Group I, div 1.1 > 100 patients	\$511	\$1,060	\$742	\$0
Group I, div 3	\$511	\$1,060	\$742	\$0
Liquefied petroleum gasses < 6000 lbs	\$101	\$241	\$169	\$952
Liquefied petroleum gasses > 6000 lbs	\$120	\$241	\$169	\$784
Liq. Or gas veh. or equip in bldgs permit	\$101	\$241	\$169	\$0
Lumber yard	\$183	\$405	\$284	\$0
Magnesium working pemit	\$128	\$241	\$169	\$0
Open burning	\$128	\$241	\$169	\$0
Organic coatings	\$211	\$323	\$226	\$0
Ovens, industrial baking or drying	\$155	\$323	\$226	\$214
Assembly >1000 but < 5000	\$211	\$323	\$226	\$31
Movie theaters	\$211	\$323	\$226	\$46
Clubs, lodges, recreation halls	\$183	\$323	\$226	\$130
Churches	\$128	\$241	\$169	\$0
Restaurants, drinking establishments	\$155	\$241	\$169	\$1,455
Bowling alleys, billard parlors	\$183	\$323	\$226	\$173
Dance studios, ballrooms	\$128	\$241	\$169	\$82
Mortuaries	\$128	\$241	\$169	\$41
Radioactive materials	\$211	\$371	\$259	\$48
Refrigeration equipment	\$237	\$241	\$241	\$4
Repair garages	\$236	\$241	\$241	\$206
Group R, div 2.1.2.2 > six clients	\$263	\$405	\$284	\$82
Spraying or dipping	\$183	\$323	\$226	\$2,165
Tire storage	\$236	\$405	\$284	\$0
Welding and cutting operations'Woodworking	\$128	\$241	\$169	\$2,459

Torrance  
Fire Prevention  
2008-09

Service Name	Current		Recommendations	
	Per Unit		Per Unit	Annual
	Current Fee	Full Cost	Fee @ Policy Level	Increased Revenue, Net
Temp - Christmas tree lots	\$183	\$241	\$169	(\$168)
Temp - General use	\$85	\$160	\$112	\$160
Temp - mall, covered	\$128	\$241	\$169	\$0
Temp - parade floats	\$128	\$241	\$169	\$0
Assemble - >300 < 1,000 sq. ft. (new fee)	\$0	\$194	\$194	\$0
Any Canopy > 400 sq. ft.	\$101	\$241	\$169	\$544
Tents - >200 - < 1,000 sq ft	\$101	\$241	\$169	\$952
Tents > 1000 sq. ft	\$155	\$241	\$169	\$28
Minimum P.C. fee	\$92	\$478	\$239	\$3,672
Fire Alarm system - new	\$320	\$629	\$440	\$3,005
Fire sprinkling monitoring system	\$103	\$478	\$334	\$5,786
Fire extinguishing system - Pl. Chk - fixed	\$119	\$383	\$268	\$4,478
Sprinkler system per riser - Pl. Chk	\$366	\$1,198	\$839	\$14,179
Underground sprinkler supply main Pl. Chk.	\$200	\$582	\$407	\$5,177
Residential sprinkler system plan - Pl. Chk.	\$187	\$607	\$425	\$0
Sprinkler sys. Alt. or T.I. - Pl. Chk.	\$106	\$371	\$259	\$19,941
Standpipe system P.C.	\$119	\$383	\$268	\$2,985
Pyrotechnic Display	\$184	\$194	\$194	\$20
Flammable liquir room P.C. < 1000 sq. ft.	\$119	\$383	\$383	\$0
O2/compress gas sys P.C. 6,000-12,000 c.f.	\$119	\$654	\$327	\$0
O2/compress gas sys P.C. > 12,000 c.f.	\$210	\$560	\$392	\$0
Private underground fire mains P.C.	\$200	\$629	\$440	\$480
Combust. Mataterial Storage	\$209	\$194	\$194	(\$0)
Highly Toxic & Toxic, > exempt	\$187	\$194	\$194	\$0
Day Care, Group E, Div. 3	\$211	\$194	\$194	(\$0)
LPG tank P.C.	\$92	\$289	\$289	\$787
Ann. Fire Insp - Eng. Co Level 1	\$61	\$80	\$80	\$231
Ann. Fire Insp - Eng. Co Level 2	\$73	\$120	\$120	\$173,501
Ann. Fire Insp - Eng. Co Level 3	\$85	\$161	\$161	\$45,011
Ann. Fire Insp - Eng. Co Level 4	\$98	\$241	\$241	\$13,422
Ann Fire Insp - F.P. Insp - Level 0	\$100	\$51	\$100	\$0
Ann Fire Insp - F.P. Insp - Level 1	\$109	\$51	\$51	(\$84,986)
Ann Fire Insp - F.P. Insp - Level 2	\$122	\$92	\$92	(\$15,689)
Ann Fire Insp - F.P. Insp - Level 3	\$141	\$458	\$320	\$57,186
Ann Fire Insp - F.P. Insp - Level 4	\$246	\$716	\$500	\$28,153
Ann Fire Insp - F.P. Insp - Level 5	\$365	\$1,232	\$861	\$7,943
Ann Fire Insp - F.P. Insp - Level 6	\$611	\$1,320	\$1,054	\$7,088
Ann Fire Insp. Fee - Fire Insp. On Hangars	\$61	\$61	\$61	(\$147)
Ann Fire Insp. Fee - Fire Insp. Processing Fee	\$67	\$67	\$67	\$3
Day care, large family, Group R, div. 3	\$51	\$194	\$194	\$1,575
Flammable liquids facilities	\$293	\$241	\$241	(\$52)
Aboveground storage tanks - 1st tank	\$278	\$241	\$241	(\$0)
Addit'l aboveground storage tanks	\$278	\$241	\$241	(\$0)
Assembly w/an occupant load > 5000	\$326	\$326	\$326	\$0
Third (3rd) Reinspection - non compliance	\$20	\$194	\$194	\$0
P.C. flammable Liq. Room - >1000 sq. ft.	\$165	\$409	\$286	\$121
P.C. - Fire hydrants - each	\$22	\$78	\$54	\$324
P.C. - U.S.T. - new install. of flam. L.S.T. (1)	\$585	\$1,446	\$1,012	\$2,136
P.C. - U.S.T. - new install. of flam. L.S.T. (ea. Addit. Tank)	\$136	\$1,446	\$1,012	\$1,752
P.C. - Monitoring wells; per	\$337	\$220	\$220	(\$0)
P.C. UST Closure	\$229	\$2,390	\$1,195	\$9,660
P.C. - clos. of flam L.S.T.; ea. Addtank per site	\$58	\$2,390	\$1,195	\$11,370
P.C. - UST sys. Alteration; minor tank and piping repair	\$147	\$409	\$286	\$4,866
P.C. - modification of a U.S.T. permit	\$225	\$125	\$125	(\$0)
P.C. - Transfer U.S.T. to a new owner	\$249	\$78	\$78	(\$0)
Fire New Business Inspections	\$84	\$123	\$123	\$26,598
Planning - CUP	\$0	\$47	\$0	\$0
Other Ann. Hi Rise inspection Shell Only	\$3,668	\$4,728	\$4,728	\$2,119
				\$370,133

TORRANCE  
Fire - Haz Mat  
2008/09

Service Name	Current		Recommendations	
	Per Unit		Per Unit	Annual
	Current Fee	Full Cost	Fee @ Policy Level	Increased Revenue, Net
H.M. - regulated substances, toxics	\$22.80	\$28.78	\$28.78	\$43,765
H.M. - regulated substances - flammables	\$9.50	\$16.03	\$14.42	\$28,355
H.M. - H.M. disclosure	\$1.20	\$1.43	\$1.43	\$49,012
U.S.T. - Site migration Review & oversight	\$870	\$1,986	\$1,390	\$2,600
P.C. U.S.T. - tank - closure	\$229	\$1,375	\$717	\$4,971
P.C. U.S.T. - Ea. Addt'l tanks - closure	\$58	\$1,375	\$717	\$7,171
P.C. - U.S.T. - new install. of flam. L.S.T. (1) (new fee)	\$585	\$1,405	\$868	\$1,265
P.C. - U.S.T. - new install. of flam. L.S.T. (ea. Addit. Tank)	\$136	\$1,405	\$868	\$1,736
P.C. - UST sys. Alteration; minor tank and piping repair (new fee)	\$147	\$396	\$286	\$10,010
UST - CUPA Permit - each	\$256	\$593	\$415	\$28,470
				\$177,354

Torrance  
Animal Control  
2008/09

Service Name	Current		Recommendations	
	Per Unit		Per Unit	Annual
	Current Fee	Full Cost	Department Recommendation	Increased Revenue, Net
Boarding Fee - cats (temp.; city facility)	\$8	36	\$8	\$0
Boarding Fee - dogs (temp; city facility)	\$8	71	\$36	\$2,053
Impound fee - 2nd & subsequent offense	\$20	222	\$45	\$498
Impound fee - 3rd & subsequent offense	\$30	231	\$70	\$397
Impound fee for dogs or cats	\$10	231	\$25	\$3,233
License Fee - altered cats	\$5	26	\$5	\$3
License Fee - altered dogs	\$20	42	\$20	\$595
License Fee - unaltered cats	\$10	27	\$10	\$0
License Fee - unaltered dogs	\$40	41	\$40	\$76
License replacement	\$5	10	\$5	\$0
<b>Total</b>				<b>\$6,854</b>

Torrance  
 Police  
 2008/09

	Current Current Fee	Current Total Cost	Department Recommendation	Increased Revenue, Net
False Alarm - Burglary	\$ 125	\$ 96	\$ 125	\$ - **
False Alarm - Robbery	\$ 150	\$ 121	\$ 150	\$ - **
Vehicle Release	\$ 72	\$ 74	\$ 74	\$ 4,698
Weekend Jail Fee	\$ 165	\$ 258	\$ 80	\$ (70,720) ***
Booking Fee	\$ 329	\$ 390	\$ 390	\$ <b>42,026</b>
Clearance Letter	\$ 28	\$ 16	\$ 16	\$ (1,777)
Vehicle Repo. Reimb.	\$ 15	\$ 12	\$ 12	\$ (365)
Equip Violation Citat. Sign-off	\$ 10	\$ 45	\$ 20	\$ 25,000 *
Disturbance Fee (2nd & subseq	\$ 195	\$ 152	\$ 152	\$ (8,600)
DUI - Police	\$ 240	\$ 455	\$ 455	\$ 18,705
Total				\$ 8,966

\* Department does not want to index this fee as it would take the fee out of market comparability.

\*\* These fees are being left at the current rate as all of the volume documents were unavailable at the time of the fee study.

\*\*\* Department is using a range to allow competitive cost recovery. Department does not want to index the range.

Torrance  
Community Services  
2008-09

Fee Description	Current	Recommended
Non-resident fee for class registration *	\$10 - \$20	\$20
Fee for use of softball field lighting	\$35 for the first two hours & \$11 for each additional hour	\$15 - \$25 per hour
Fee for use of soccer field lighting	\$49 for the first two hours & \$18 for each additional hour	\$15 - \$25 per hour
Weekly resident fee for therapeutic programs	\$20 - \$25	\$25 - \$35
Weekly non-resident fee for therapeutic programs	\$25 - \$30	\$35 - \$40
Fee for the Turkey Trot	\$20 - \$28	\$20 - \$35
Fee for camps	\$99 - \$125	\$120 - \$150
Weekly fee for the After School Clubs	\$23 - \$30	\$25 - \$35
Resident fee for adult softball leagues	\$400 - \$440 per team	\$425 - \$500 per team
Non-resident fee for adult softball leagues	\$450 - \$490 per team	\$475 - \$550 per team
Resident fee for adult basketball leagues	\$300 - \$325 per team	\$325 - \$375 per team
Non-resident fee for adult basketball leagues	\$325 - \$350 per team	\$325 - \$400 per team
Fee for youth sports leagues	\$49 - \$65 per participant	\$55 per participant
Fee for youth sports "Contract Classes"	\$5 - \$9 per hour of instruction	\$5 - \$25 per hour of instruction
Fee for youth and seniors at the Sea Aire Golf Course	\$3 - \$3.50 per round	\$3 per round
Fee for adults at Sea Aire Golf Course	\$4 - \$4.50 per round	\$5 per round
Fee for swim classes	\$4 - \$6 per hour of instruction	\$8 per hour of instruction
Fee for the Competitive Swim Team	\$90 - \$120 per participant	\$125 - \$175 per participant
Fee for Sync or Swim	\$90 - \$120 per participant	\$125 - \$175 per participant
Fee for Synchronized Swimming	\$60 - \$80 per participant	\$75 - \$100 per participant
Fee for the Torrettes Drill Team	\$220 - \$260 per participant	\$275 - \$350 per participant
Fee for Dance Camp	\$3 - \$5 per hour of instruction	\$5 - \$10 per hour of instruction
Fee for pre-school classes	\$4 - \$6 per hour of instruction	\$5 - \$10 per hour of instruction
Fee for Civic Chorale	\$35 - \$50 per participant	\$50 - \$100 per participant
Fee for youth fine arts "Contract Classes"	\$2 - \$10 per hour of instruction	\$2 - \$14 per hour of instruction

\* - Non-resident registration fee is associated with registration fees, however it is deposited into the General Fund.

In addition, staff are recommending that the following New Fees be added:

Fee for "Non-Profit" rental of the Wilson Park Roller Hockey Rink	N/A	\$40-\$55 per hour
Fee for "Private" rental of the Wilson Park Roller Hockey Rink	N/A	\$50-\$65 per hour
Fee for "Commercial" rental of the Wilson Park Roller Hockey Rink	N/A	\$90-\$120 per hour
Fee for rental of the Wilson Park Sports Center Plaza (in conjunction with a permit to use the Wilson Park Sports Center)	N/A	\$50 per event

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CITY OF TORRANCE  
CULTURAL ARTS

Fee Description	Current Fee	Fully Burdened Cost	Department Proposed Fees	Comments
Meeting Hall:				
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Kitchen fee	\$60.25/per event	29	60.25	per event
Room Rental - Resident, non-profit	\$85/hr	170	85	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$97/hr	170	97	per hour
Room Rental - Non-resident, private/ commercial	\$182.50/hr	170	182.5	per hour
Recreation Center:				
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Kitchen fee	\$60.25/per event	29	60.25	per event
Recreation Center Auditorium:				
Room Rental - Resident, non-profit	\$72.75/hr	170	72.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$85/hr	170	85	per hour
Room Rental - Non-resident, private/ commercial	\$97/hr	170	97	per hour
Recreation Center Assembly Room:				
Room Rental - Resident, non-profit	\$29.75/hr	158	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	158	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	158	42.25	per hour
James Armstrong Theatre:				
Interdepartmental	N/A	369	70	per hour
Room Rental - Resident, non-profit	\$60.25/hr	369	70	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$146/hr	369	168	per hour
Room Rental - Non-resident, private/ commercial	\$268.25/hr	369	308	per hour
Technician Staff:				
Resident, non-profit/non-resident, non-profit				
Stage Manager	\$26.25/hr	38	30	per hour
Light Technician	\$21.50/hr	31	25	per hour
Sound Technician	\$21.50/hr	31	25	per hour
Spotlight/Rail Technician	\$21.50/hr	31	25	per hour
House Manager	\$21.50/hr	26	25	per hour
Box Office Staff	\$17.75/hr	19	20	per hour
Resident, Private/non-resident, private/commercial				
Stage Manager	\$29.75/hr	38	30	per hour
Light Technician	\$23.75/hr	31	25	per hour
Sound Technician	\$23.75/hr	31	25	per hour
Spotlight/Rail Technician	\$23.75/hr	31	25	per hour
House Manager	\$23.75/hr	26	25	per hour
Box Office Staff	\$20/hr	19	20	per hour
Theater Lobby (sole use):				
Room Rental - Resident, non-profit	\$23.75/hr	117	23.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	117	36	per hour
Room Rental - Non-resident, private/ commercial	\$121.50/hr	117	121.5	per hour
Scene Shop (sole use):				
Room Rental - Resident, non-profit	\$11.50/hr	-	11.5	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$23.75/hr	-	23.75	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	-	42.25	per hour
Torino Plaza/Entry Plaza:				
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Room Rental - Resident, non-profit	\$29.75/hr	170	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$42.25/hr	170	42.25	per hour
Room Rental - Non-resident, private/ commercial	\$60.25/hr	170	60.25	per hour
Studios:				
Set-up & teardown fee	\$48.25/per event	44	48.25	per event
Interdepartmental	\$10/hr	101	25	per hour *
Room Rental - Resident, non-profit	\$29.75/hr	101	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	101	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	101	42.25	per hour
Nakano Theatre:				

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CITY OF TORRANCE  
CULTURAL ARTS

Fee Description	Current Fee	Fully Burdened Cost	Department Proposed Fees	Comments
Set-up & teardown fee	\$242/per event	232	242	per event
Event manager	\$29.75/hr	29	29.75	per hour
Interdepartmental	\$10/hr	146	25	per hour *
Room Rental - Resident, non-profit	\$72.75/hr	146	72.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$85/hr	146	85	per hour
Room Rental - Non-resident, private/commercial	\$97/hr	146	97	per hour
Lobby (sole use):				
Set-up & teardown fee	\$29.75/per event	44	29.75	per event
Room Rental - Resident, non-profit	\$29.75/hr	101	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	101	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	101	42.25	per hour
Garden Room:				
Set-up & teardown fee	\$29.75/per event	29	29.75	per event
Event manager	\$29.75/hr	29	29.75	per hour
Room Rental - Resident, non-profit	\$29.75/hr	202	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$36/hr	202	36	per hour
Room Rental - Non-resident, private/ commercial	\$42.25/hr	202	42.25	per hour
Japanese Garden:				
Event manager	\$29.75/hr	29	29.75	per hour
Set-up & teardown fee	\$29.75/per event	29	29.75	per event
Room Rental - Resident, non-profit	\$36/hr	202	36	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$42.25/hr	202	42.25	per hour
Room Rental - Non-resident, private/ commercial	\$48.25/hr	202	48.25	per hour
West Annex Commission Room:				
Set-up & teardown fee	\$36/per event	81	36	per event
Room Rental - Resident, non-profit	\$23.75/hr	122	23.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$29.75/hr	122	29.75	per hour
Room Rental - Non-resident, private/ commercial	\$36/hr	122	36	per hour
Library Meeting Room:				
Set-up & teardown fee	\$48.25/per event	161	48.25	per event
Room Rental - Resident, non-profit	\$29.75/hr	122	29.75	per hour
Room Rental - Resident, private/ non-resident, non-profit	\$48.25/hr	122	48.25	per hour
Room Rental - Non-resident, private/ commercial	\$66.50/hr	122	66.5	per hour
Use of Alcohol:				
Police Officer	\$72.75/hr	90	72.75	per hour
Operations staff	\$29.75/hr	29	29.75	per hour
Box Office service fee	N/A		2.50	per ticket *

\* Department does not want to index these fees.

Torrance  
GIS/Mapping  
2008/09

GIS / Mapping	Current fees		Full Cost	
	First copy	Each additional copy	First copy	Each additional copy
<b>Item</b>				
Pre-printed maps and charts (color) 8.5" x 11"	\$ 2.30	\$ 0.70	\$2.20	\$1.10
Pre-printed maps and charts (color) 11" x 17"	\$ 3.40	\$ 1.20	\$3.30	\$2.20
Pre-printed maps and charts (color) 24" x 36"	\$ 14.00	\$ 9.50	\$27.50	\$16.50
Pre-printed maps and charts (B&W) 8.5" x 11"	\$ 1.20	\$ 0.35	\$2.20	\$1.10
Pre-printed maps and charts (B&W) 11" x 17"	\$ 1.70	\$ 0.70	\$3.30	\$2.20
Pre-printed maps and charts (B&W) 24" x 36"	\$ 6.80	\$ 6.80	\$27.50	\$16.50
Blueprints of aerials (36" x 36" or 40" x 40")	\$ 12.00		\$22.00	\$0.00
Custom aerial photo prints 8.5" x 11"	\$ 30.00	\$ 1.20	\$55.00	\$1.10
Custom aerial photo prints 11" x 17"	\$ 30.00	\$ 2.30	\$55.00	\$2.20
Custom aerial photo prints 24" x 36"	\$ 57.00	\$ 12.00	\$71.50	\$16.50
Custom aerial photo prints 36" x 48" or custom	\$ 63.00	\$ 14.00	\$82.50	\$33.00
Custom color or BW maps and charts 8.5" x 11"	\$ 30.00	\$ 1.20	\$82.50	\$1.10
Custom color or BW maps and charts 11" x 17"	\$ 30.00	\$ 2.30	\$82.50	\$2.20
Custom color or BW maps and charts 24" x 36"	\$ 57.00	\$ 12.00	\$110.00	\$16.50
Custom color or BW maps and charts 36" x 48"	\$ 63.00	\$ 14.00	\$110.00	\$33.00
Digital Data	\$ 30.00		\$55.00	\$0.00
each additional 15 minutes	\$ 14.00		\$27.50	\$0.00
Aerial photo viewer applications (BW) 8.5" x 11"	\$ 3.40	\$ 0.35	\$8.80	\$1.10
Aerial photo viewer applications (color) 8.5" x 11"	\$ 4.50	\$ 0.70	\$8.80	\$1.10

MATERIAL AVAILABLE JUNE 9, 2009